



20  
26  
CALENDAR

# Building Partnerships in Changing Times

DISCOVER MORE





# Introduction to the Singapore Cooperation Programme

The Singapore Cooperation Programme (SCP) embodies our belief that people are a nation's greatest asset, and that investing in people is fundamental to a nation's success. The SCP draws on Singapore's own development

**SCP** SINGAPORE COOPERATION PROGRAMME

journey, allowing us to pay forward the technical assistance we received in our early years of independence.

Since 1992, the SCP has welcomed over 160,000 officials from more than 180 countries, territories, and intergovernmental organisations.

The SCP now conducts more than 250 programmes annually, supported by our global network of over 50 local and international partners.

## The courses in the Calendar are categorised into 9 focus areas:



# Contents

Foreword	2
SCP for SDGs	4
SCP at a Glance	5
SCP Friends	6
Application Process	8
Terms of Award	10
<b>Courses</b>	
 Sustainability	12
 Digitalisation	26
 Education, Leadership and Governance	36
 International Law and Arbitration	44
 Public Health	50
 National Resilience	56
 Trade and Economy	64
 Connectivity	72
 Macroeconomic and Financial Management	84
Calendar of Courses	89

# Foreword



**T**he world is changing rapidly and unpredictably. We are grappling with challenges brought about by accelerated technological development and climate change. We are contending with a more turbulent and uncertain international order. Small states, including Singapore, feel these changes acutely.

In times like these, all of us working towards a resilient and sustainable world must come together to build bridges, not walls. Singapore remains committed to supporting the 2030 Agenda for Sustainable Development and its 17 Sustainable Development Goals. We believe that development partnerships grounded in openness, respect, and friendship offer our best chance for collective and inclusive progress.

Hence, the theme of this year's Singapore Cooperation Programme (SCP) Training Calendar is **"Bridges: Building Partnerships in Changing Times"**.

“

**We believe that development partnerships grounded in openness, respect, and friendship offer our best chance for collective and inclusive progress.”**



Since 1992, the SCP has welcomed more than 160,000 officials from over 180 countries, territories and intergovernmental organisations. Each one of them represents an enduring friendship, as they join a professional network spanning continents and a growing community of practitioners dedicated to making positive change.

This year, we have refreshed and expanded our suite of capacity-building programmes to meet the evolving needs of our partners, focussing on outcomes. I hope, through these development partnerships, that we will build bridges to foster collaboration, bring us closer, and enable us to navigate the uncertainties ahead together.

As a small island nation with no natural resources, Singapore's development journey was only made possible through partnerships. We adapted from others' experiences, and worked with partners to co-create innovative solutions for sustainable urban planning, education, sustainable growth, connectivity, digitalisation, and public sector transformation.

This is why we are committed to sharing our development experiences too, so that our friends may chart their own unique paths. What has worked for Singapore will not work everywhere, and we will all benefit from learning from one another.

**Dr Vivian Balakrishnan**  
Minister for Foreign Affairs



# SCP for SDGs

The SCP supports the efforts of developing countries to implement the United Nations 2030 Agenda for Sustainable Development and its 17 Sustainable Development Goals.

To bring world-leading expertise to the SCP, Singapore works closely with like-minded international organisations, including the International Monetary Fund, International Civil Aviation Organization, International Maritime Organization, International

Atomic Energy Agency, International Energy Agency, World Trade Organization, World Intellectual Property Organization, World Health Organization, United Nations Children's Fund, United Nations Development Programme, United Nations Human Settlements Programme, and United Nations Office for Disaster Risk Reduction.

As you browse this calendar, look out for the icons that show how each course contributes to the 2030 Agenda.



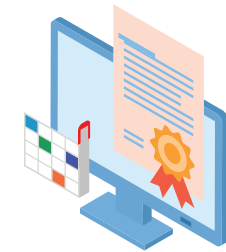
**SCP** SINGAPORE  
COOPERATION  
PROGRAMME

**SUSTAINABLE  
DEVELOPMENT  
GOALS**

# SCP at a Glance



More than  
**160,000**  
alumni



Over  
**250**  
programmes annually



Participants from over  
**180**  
countries, territories,  
and intergovernmental  
organisations



Partnership with more than  
**50**  
local and  
international agencies



# SCP Friends

## A

Afghanistan  
Albania  
Algeria  
Angola  
Antigua and Barbuda  
Arctic Council Permanent Participants  
Argentina  
Armenia  
ASEAN Secretariat  
Azerbaijan

## B

Bahamas  
Bahrain  
Bangladesh  
Barbados  
Belarus  
Belize  
Benin  
Bhutan  
Bolivia  
Bosnia and Herzegovina  
Botswana  
Brazil  
Brunei

Darussalam  
Bulgaria  
Burkina Faso  
Burundi

## C

Cabo Verde  
Cambodia  
Cameroon  
Central African Republic  
Chad  
Chile  
China  
Colombia  
Comoros  
Congo  
Cook Islands  
Costa Rica  
Côte d'Ivoire  
Croatia  
Cuba

## D

Democratic Republic of the Congo  
Djibouti  
Dominica  
Dominican Republic

## E

Ecuador  
Egypt  
El Salvador  
Equatorial Guinea  
Eritrea  
Eswatini  
Ethiopia

## F

Fiji

## G

Gabon  
Gambia  
Georgia  
Ghana  
Grenada  
Guatemala  
Guinea  
Guinea-Bissau  
Guyana

## H

Haiti  
Honduras

## I

India  
Indonesia  
Iran  
Iraq  
Israel

## J

Jamaica  
Jordan

## K

Kazakhstan  
Kenya  
Kiribati  
Kosovo  
Kuwait  
Kyrgyzstan

## L

Laos  
Lebanon  
Lesotho  
Liberia  
Libya

## M

Madagascar  
Malawi  
Malaysia  
Maldives  
Mali  
Marshall Islands  
Mauritania  
Mauritius  
Mexico  
Micronesia  
Moldova  
Mongolia  
Montenegro  
Morocco  
Mozambique  
Myanmar

## N

Namibia  
Nauru  
Nepal  
Nicaragua  
Niger  
Nigeria  
Niue  
North Macedonia

## O

Oman

## P

Pakistan  
Palau  
Palestinian Authority  
Panama  
Papua New Guinea  
Paraguay  
Peru  
Philippines

## Q

Qatar

## R

Romania  
Russian Federation  
Rwanda

## S

Saint Kitts and Nevis  
Saint Lucia  
Saint Vincent and the Grenadines

Samoa  
Sao Tome and Principe

Saudi Arabia  
Senegal  
Serbia  
Seychelles  
Sierra Leone  
Solomon Islands  
Somalia  
South Africa  
South Sudan  
Sri Lanka  
Sudan  
Suriname  
Syria

## T

Tajikistan  
Tanzania  
Thailand  
Timor-Leste  
Togo  
Tonga  
Trinidad and Tobago  
Tunisia  
Türkiye  
Turkmenistan  
Tuvalu

## U

Uganda  
Ukraine  
United Arab Emirates  
Uruguay  
Uzbekistan

## V

Vanuatu  
Venezuela  
Viet Nam

## Y

Yemen

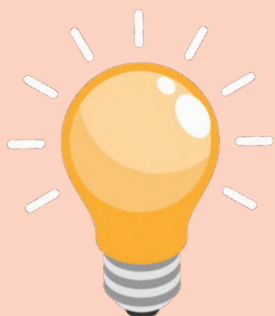
## Z

Zambia  
Zimbabwe



# Application Process

All courses in this SCP Calendar are conducted in Singapore. **Follow these 3 steps to apply:**



## 01 Browse

- Visit the SCP website: **[www.scp.gov.sg](http://www.scp.gov.sg)**
  - Search and review course of interest.
  - Check eligibility requirements.
  - Note the course period and nomination deadline.\*
- \* *Courses will be open for application and a General Information Brochure will also be conveyed to eligible countries, territories, intergovernmental organisations three to four months prior to the course start dates. Check the SCP website for the latest updates.*



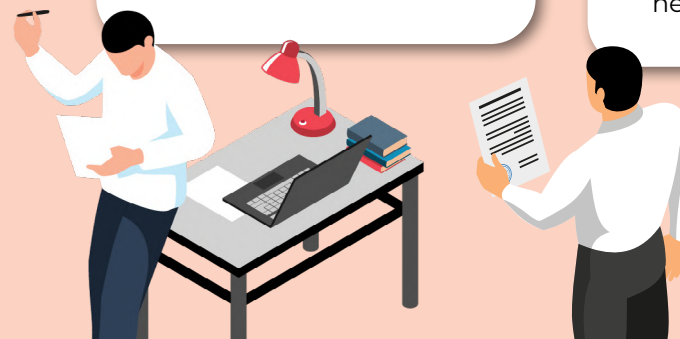
Scan here to visit the SCP website.

## 02 Apply

- Submit your application before the nomination deadline (2359hrs SGT of the stated date)\*.
  - Follow instructions and upload required documents.\*\*
  - Receive an email acknowledgement with a link to access your application for status updates after submission.
  - Application endorsements from your Supervisor and the National Focal Point for technical assistance are required through an email link sent to them.
- \* *Only completed applications received successfully before nomination deadline will be considered.*
- \*\* *Draft applications can be saved but will be deleted from the system after 3 working days.*

## 03 Acceptance

- Successful applicants will receive a Conditional Letter of Acceptance via email.
- Confirm your place promptly by submitting requested documents (e.g., flight ticket and passport details).
- You will be assisted with application for Entry Visa into Singapore, where applicable. You will need to obtain the relevant transit visa for your travel, if required.
- Ensure that your passport or travel document is valid for at least six months from the date of your scheduled arrival in Singapore.
- Administrative details, including programme schedule, will be disseminated to confirmed participants nearer to course dates.



# Terms of Award

Please refer to the Letter of Acceptance for more details.



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## Did you know?

The SCP logo is made up of a red globe with a white ascending path, symbolising the SCP's global partnerships and Singapore's commitment to sustainable development for all.



# Sustainability

Sustainable development requires integrating good environmental stewardship with economic growth strategies. This focus area explores holistic approaches to climate policymaking and negotiations, green financing, sustainable urban planning frameworks, and nature-based solutions for long-term resilience.



<b>Resilient Urban Ecosystems for Adaptability</b>	6 - 10 Apr 2026	<b>14</b>
<b>Integrated Waste Management for Circular Economy</b>	18 - 22 May 2026	<b>15</b>
<b>Introduction to Climate Policymaking</b>	3 - 7 Aug 2026	<b>16</b>
<b>Introduction to Climate Negotiations</b>	31 Aug - 4 Sep 2026	<b>17</b>
<b>Introduction to National Heat Resilience Planning</b>	28 Sep - 2 Oct 2026	<b>18</b>
<b>Adaptation Policy &amp; Nature-based Solutions</b>	26 - 30 Oct 2026	<b>19</b>
<b>Climate Resilience in Food Security</b>	23 - 27 Nov 2026	<b>20</b>
<b>Carbon Markets: Implementing Article 6 of the Paris Agreement</b>	30 Nov - 4 Dec 2026	<b>21</b>
<b>Introduction to National Climate Targets</b>	11 - 15 Jan 2027	<b>22</b>
<b>Green Financing and Sustainable Investments</b>	1 - 5 Feb 2027	<b>23</b>
<b>Sustainable Financing of Cities</b>	22 - 26 Feb 2027	<b>24</b>



Scan here to apply!



## Resilient Urban Ecosystems for Adaptability



COURSE DATES:  
**6 - 10 APR 2026**

NOMINATION DEADLINE:  
**6 FEB 2026**

**Synopsis:** This course will equip participants with the knowledge and skills required to drive progress against the backdrop of climate impacts, changing economies, ecological and social systems to build a resilient and sustainable city.

**Participant Profile:** Mid- to senior-level government officials involved in policymaking and planning urban and smart city developments.

**Topics:**

- Integrated master planning and development
- Liveability Framework and Singapore's strategies towards liveability
- Urban governance principles and application in sectoral domains of urbanisation (environmental sustainability, water resource management, climate action, transport and housing)



## Integrated Waste Management for Circular Economy



COURSE DATES:  
**18 - 22 MAY 2026**

NOMINATION DEADLINE:  
**13 MAR 2026**

**Synopsis:** This course will address environmentally sustainable development, focusing on circular economy principles and integrated solid waste management strategies. It will explore policy, planning, practice, and innovation to advance circular materials management approaches that optimise resource efficiency, recovery, and reuse for socio-economic and ecological benefits at local and regional levels.

**Participant Profile:** Mid- to senior-level government officials involved in integrated waste management, environmental conservation and sustainability.

**Topics:**

- Circular materials management approaches: waste to energy/resources
- Circular economy, its linkages and impact on smart cities development
- Tools and resources to address solid waste and plastic pollution
- Strategies and coordination mechanisms for multi-stakeholder interventions



## Introduction to Climate Policymaking



COURSE DATES:  
**3 - 7 AUG 2026**

NOMINATION DEADLINE:  
**29 MAY 2026**

**Synopsis:** This course will provide a holistic introduction to climate policymaking, covering science, international frameworks, domestic regulatory structures, and key aspects of climate mitigation and adaptation policy.

**Participant Profile:** Mid- to senior-level government officials involved in policymaking for sustainability and the environment.

**Topics:**

- Climate science, projections and impacts
- Paris Agreement framework
- Cross-agency structure and regulatory frameworks
- Carbon accounting
- Energy transition
- Green economic transition
- Climate finance
- Carbon pricing and markets
- Climate adaptation planning and measures



## Introduction to Climate Negotiations



COURSE DATES:  
**31 AUG 2026 - 4 SEP 2026**

NOMINATION DEADLINE:  
**26 JUN 2026**

**Synopsis:** This course will provide an introduction to the international climate negotiation structure, and key developments on various tracks.

**Participant Profile:** Mid- to senior-level government officials involved in international climate negotiations and/or policymaking for sustainability and the environment.

**Topics:**

- Role of international negotiations in national plans
- UN climate regime instruments
- United Nations Framework Convention on Climate Change (UNFCCC) processes and Conference of the Parties (COP)
- Institutional arrangements and procedures
- Article 6 of the Paris Agreement, mitigation and global stocktake, adaptation, finance and just transition
- Basic negotiation techniques



## Introduction to National Heat Resilience Planning



COURSE DATES:

**28 SEP 2026 - 2 OCT 2026**

NOMINATION DEADLINE:

**24 JUL 2026**

**Synopsis:** This course will provide an introduction to key aspects of adaptation policy. It focuses on heat resilience, including its impacts, policy, technological, and nature-based solutions.

**Participant Profile:** Mid- to senior-level government officials involved in policymaking for sustainability and the environment.

**Topics:**

- Introduction to urban heat challenges
- Measuring and modelling urban heat and interventions
- Policy solutions for urban heat reduction: infrastructural solutions, emerging technologies, management of urban heat sources, nature-based solutions
- Heat resilience: warning systems and response plans



## Adaptation Policy & Nature-based Solutions



COURSE DATES:

**26 - 30 OCT 2026**

NOMINATION DEADLINE:

**21 AUG 2026**

**Synopsis:** This course will provide an introduction to adaptation policymaking, including the use of climate science to assess climate risks, integrating risk assessments into planning, development of national adaptation plans and monitoring and implementation measures. It will also provide an overview of nature-based solutions (NbS), challenges facing conservation of natural sinks, and measures promoting nature conservation as part of both climate policy and business practice.

**Participant Profile:** Mid- to senior-level government officials involved in policymaking for sustainability and the environment.

**Topics:**

- Basics of climate adaptation
- Climate modelling and downscaling for impact assessment
- Integrating climate risk into planning and developing National Adaptation Plans
- Indices and Measurement, Reporting & Verification (MRV) mechanisms for tracking adaptation progress
- NbS for mitigation and adaptation
- Implementation of NbS



## Climate Resilience in Food Security



COURSE DATES:

**23 - 27 NOV 2026**

NOMINATION DEADLINE:

**18 SEP 2026**

**Synopsis:** This course will provide insights into the intersection between food security and transboundary climate risks, and how countries can collaborate to reduce the knock-on impacts of climate change on our collective food security. It will further explore the enablers for climate-resilient agriculture including technological innovations, financing tools, and private sector's involvement.

**Participant Profile:** Mid- to senior-level government officials involved in climate change and food security policy.

**Topics:**

- Transboundary climate risks affecting food systems
- Policy frameworks for regional food resilience cooperation
- Multi-sector adaptation partnerships and financing
- Risk assessment, monitoring, and data sharing tools
- Stakeholder engagement and conflict resolution
- Climate-smart agriculture and agritech innovations
- Blended finance principles for agricultural adaptation
- Private capital engagement: incentives, risk mitigation and impact measurement
- Scalable agritech ecosystems development



## Carbon Markets: Implementing Article 6 of the Paris Agreement



COURSE DATES:

**30 NOV 2026 - 4 DEC 2026**

NOMINATION DEADLINE:

**25 SEP 2026**

**Synopsis:** This course will explore how nations can implement the comprehensive requirements of Article 6 of the Paris Agreement effectively and realistically.

**Participant Profile:** Mid- to senior-level government officials involved in policymaking for sustainability and the environment.

**Topics:**

- Understanding of Article 6 of the Paris Agreement, with an emphasis on 6.2
- Potential benefits of Article 6 and interaction with the countries' Nationally Determined Contributions
- Identification of eligible projects under Article 6
- Carbon registries and tracking to align with Article 6 reporting and accounting
- Regulatory and legislative best practices for environmental integrity standards and assessments



## Introduction to National Climate Targets



## Green Financing and Sustainable Investments



COURSE DATES:

**11 - 15 JAN 2027**

NOMINATION DEADLINE:

**6 NOV 2026**

**Synopsis:** This course will provide an introduction to the process of developing Long-term Low Emissions Development Strategies (LT-LEDS), Nationally Determined Contributions (NDCs), and Biennial Transparency Reports (BTRs), which are key policy documents guiding climate policy development, implementation and reporting in line with the Paris Agreement.

**Participant Profile:** Mid- to senior-level government officials involved in policymaking for sustainability and the environment.

**Topics:**

- Introduction to LT-LEDS, NDCs and BTR process
- Greenhouse gas measurement and accounting
- Assessment of mitigation potentials and downscaling to sectoral targets
- Enabling policies (e.g., carbon tax)
- Financial, energy and emissions modelling and cost benefit analysis

COURSE DATES:

**1 - 5 FEB 2027**

NOMINATION DEADLINE:

**27 NOV 2026**

**Synopsis:** This course will provide an overview of green financing, emphasising the role of financial instruments and policy frameworks in supporting environmentally sustainable projects. It will also explore mechanisms to mobilise capital for green initiatives and assess associated risks.

**Participant Profile:** Mid- to senior-level government officials involved in policymaking for sustainability and the environment.

**Topics:**

- Introduction to green financing
- Green financial instruments
- Regulatory frameworks
- Risk management in green financing
- Case studies of green financing initiatives



## Sustainable Financing of Cities

COURSE DATES:  
**22 - 26 FEB 2027**

NOMINATION DEADLINE:  
**18 DEC 2026**

**Synopsis:** This course will equip participants with practical knowledge in the sustainable financing of urban infrastructure initiatives by taking a holistic approach that considers pertinent and inter-linked issues, in particular Environmental, Social and Governance (ESG).

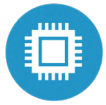
**Participant Profile:** Mid- to senior-level government officials involved in the financing of urban infrastructure projects.

- Topics:**
- Sustainable financing of cities and urban governance
  - National frameworks and credit rating of cities and projects
  - Structuring project finance for success through perspectives of lender and financier
  - Enhancing bankability of projects through perspectives of developer and investor



### Did you know?

Singpass is Singapore's national digital identity system. It connects Singaporeans to over 2,700 services from government agencies and businesses, enabling them to quickly and securely verify their identity when booking medical appointments, paying taxes or renewing their insurance.



# Digitalisation

Governments are embracing digital transformation to enhance productivity and quality of life of the people. This focus area shares Singapore's experience in building trusted and citizen-centric digital public infrastructure, promoting digital inclusion, and piloting governance models that balance innovation with security.



<b>Fintech Governance for Innovation</b>	3 - 7 Aug 2026	<b>28</b>
<b>Smart Nation: Digital Transformation in Public Healthcare</b>	24 - 28 Aug 2026	<b>29</b>
<b>Digital Government: Data-Driven Transformation</b>	7 - 11 Sep 2026	<b>30</b>
<b>AI for the Digital Economy: Governance, Innovation and Trust</b>	28 Sep - 2 Oct 2026	<b>31</b>
<b>People-Centric Digital Government</b>	5 - 9 Oct 2026	<b>32</b>
<b>Smart Nation: Cybersecurity Governance</b>	16 - 20 Nov 2026	<b>33</b>
<b>AI in Government: Responsible Public Sector Transformation</b>	18 - 22 Jan 2027	<b>34</b>
<b>Smart Nation: IoT Solutions</b>	22 - 26 Feb 2027	<b>35</b>



Scan here  
to apply!



## Fintech Governance for Innovation



## Smart Nation: Digital Transformation in Public Healthcare



COURSE DATES:

**3 - 7 AUG 2026**

NOMINATION DEADLINE:

**29 MAY 2026**

**Synopsis:** This course will provide insights on the developments of Fintech and its adoption, and how to meet the regulatory challenges for sustaining a Fintech environment that balances Fintech benefits with risks management.

**Participant Profile:** Mid- to senior-level government officials involved in the management and/or regulatory function of finance, digital innovation and cybersecurity.

**Topics:**

- Overview of Fintech innovation and applications
- Building an ideal ecosystem for supporting Fintech adoption
- Economic benefits and challenges of Fintech adoptions
- Fintech governance and regulatory response

COURSE DATES:

**24 - 28 AUG 2026**

NOMINATION DEADLINE:

**19 JUN 2026**

**Synopsis:** This course will share best practices and technologies in the healthcare industry's digital wave to enable the delivery of better patient experiences and improved health outcomes.

**Participant Profile:** Mid- to senior-level government officials involved in public health.

**Topics:**

- Telemedicine and Artificial intelligence-enabled medical devices
- Blockchain electronic health records
- Data sharing among healthcare providers
- Use of technology in decision-making on treatment plans and health outcomes



## Digital Government: Data-Driven Transformation



## AI for the Digital Economy: Governance, Innovation and Trust



COURSE DATES:  
**7 - 11 SEP 2026**

NOMINATION DEADLINE:  
**3 JUL 2026**

**Synopsis:** This course will explore how Singapore has built a resilient foundation for digital government through trusted digital identity (Singpass), interoperable platforms, secure data-sharing frameworks, and adaptive infrastructure like the Singapore Government Tech Stack (SGTS). Participants will gain insights into how data-driven decision-making and secure-by-design platforms enable scalable, whole-of-government transformation, while ensuring resilience against evolving digital threats.

**Participant Profile:** Mid-to-senior-level government officials involved in policymaking for digital infrastructure development and data governance.

- Topics:**
- Singapore's approach to secure scalable digital government infrastructure to support people-centric, AI-enabled services
  - Role of Singpass in enabling integrated and trusted services
  - SGTS and its role in accelerating service delivery
  - Approaches to secure data-sharing, interoperability, and resilience (Government Commercial Cloud)

COURSE DATES:  
**28 SEP 2026 - 2 OCT 2026**

NOMINATION DEADLINE:  
**24 JUL 2026**

**Synopsis:** This course will provide a deeper understanding of Singapore's use of AI in strengthening the digital economy, through the use of tools such as the Model AI Governance Framework, AI Verify, and the AI Playbook for Small States.

**Participant Profile:** Mid- to senior-level government officials involved in policymaking for AI governance, digital economy and/or technology regulation.

- Topics:**
- How AI is shaping the digital economy and cross-border services globally and regionally
  - How to apply pragmatic governance tools (e.g., Singapore's Model AI Governance Framework and AI Verify)
  - Risk-based approaches for AI use-cases
  - International case studies of AI governance that support innovation



## People-Centric Digital Government



## Smart Nation: Cybersecurity Governance



COURSE DATES:  
**5 - 9 OCT 2026**

NOMINATION DEADLINE:  
**31 JUL 2026**

**Synopsis:** This course will equip participants with knowledge to leverage open-source innovation to accelerate digital transformation in resource-constrained settings, while maintaining citizen trust at the core. It explores strategies to design secure, inclusive and citizen-focussed services.

**Participant Profile:** Mid- to senior-level government officials involved in policymaking for digitalisation and public service delivery.

- Topics:**
- Singapore's approach to trusted, citizen-centric digital services
  - Governance models for digital public goods
  - Use of modular open-source tools to scale digital services
  - Benefits and risks of open-source tools

COURSE DATES:  
**16 - 20 NOV 2026**

NOMINATION DEADLINE:  
**11 SEP 2026**

**Synopsis:** This course will draw on Singapore's Smart Nation experience and examine the concepts, strategy, policy, governance and technological aspects of cybersecurity through the sharing of perspectives on current cybersecurity threats, challenges and best practices.

**Participant Profile:** Mid- to senior-level government officials involved in cybersecurity policy planning and enforcement.

- Topics:**
- Cybersecurity and smart nation
  - Cyber threat landscape
  - Cybersecurity governance framework, policies and technologies
  - Role of public institutions in cybersecurity
  - Singapore's cybersecurity best practices in both the public and private sectors



## AI in Government: Responsible Public Sector Transformation



## Smart Nation: IoT Solutions



COURSE DATES:  
**18 - 22 JAN 2027**

NOMINATION DEADLINE:  
**13 NOV 2026**

**Synopsis:** This course will explore how government agencies can harness AI to drive innovation in operations and services, while applying practical tools and strategies to safeguard trust and accountability in deployment.

**Participant Profile:** Mid- to senior-level government officials involved in AI implementation policy and public service transformation.

**Topics:**

- Singapore's strategy for responsible AI innovation in government
- Singapore's AI use-case portfolio and service workflows
- How Singapore has transformed GenAI research and concepts into deployable, scalable products (e.g., SeaLion LLM, Pair Chat, AI bots)
- Risk mitigation and trust-building for citizens
- How to evaluate, validate, and stress-test AI use cases and policies using Singapore's practical tools (e.g., Litmus, Sentinel)

COURSE DATES:  
**22 - 26 FEB 2027**

NOMINATION DEADLINE:  
**18 DEC 2026**

**Synopsis:** This course will share insights on the 'Internet of Things' (IoT) as a key foundation of Smart Nation in Singapore, its technologies and best practices to achieve smart nation objectives.

**Participant Profile:** Mid- to senior-level government officials involved in technology and IoT-related projects.

**Topics:**

- Introduction to IoT and how it supports the vision of the Smart Nation
- IoT lifecycle
- Benefits and evaluation of IoT solutions
- Applications of IoT across diverse sectors
- Adoption of IoT



# Education, Leadership and Governance

Adaptive leadership and innovative governance frameworks are necessary for addressing complex national challenges. This focus area shares Singapore's experience in developing future-ready public service capabilities, and building an inclusive education system that prepares citizens for continuous changes in the global environment.



<b>Public Administration and Governance (2 runs)</b>	6 - 10 Apr 2026	<b>38</b>
	23 - 27 Nov 2026	
<b>Strategic Leadership and Public Governance</b>	18 - 22 May 2026	<b>39</b>
<b>Innovations in Governance</b>	8 - 12 Jun 2026	<b>40</b>
<b>Leadership in Schools</b>	13 - 17 Jul 2026	<b>41</b>
<b>Education Transformation: Making Strategic Choices</b>	17 - 21 Aug 2026	<b>42</b>
<b>Digital Solutions for TVET</b>	1 - 5 Mar 2027	<b>43</b>



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to apply!



## Public Administration and Governance



## Strategic Leadership and Public Governance



### COURSE DATES:

1ST RUN : 6 - 10 APR 26  
2ND RUN : 23 - 27 NOV 26

### NOMINATION DEADLINE:

1ST RUN : 6 FEB 2026  
2ND RUN : 18 SEP 2026

**Synopsis:** This course will share Singapore's experience in public governance and administration in building a future-ready and responsive public service.

**Participant Profile:** Mid-to senior-level government officials involved in public governance and administration.

- Topics:**
- Singapore's approach to governance and public service transformation
  - Public accountability and financial management in the Singapore public service
  - Human resource management in the Singapore public service
  - Harnessing technology in public service delivery
  - Public service as convener for citizen engagement and participation

### COURSE DATES:

18 - 22 MAY 2026

### NOMINATION DEADLINE:

13 MAR 2026

**Synopsis:** This course will share Singapore's experience in public sector leadership, economic development, good governance strategies and human capital development.

**Participant Profile:** Mid- to senior-level government officials involved in leadership and strategic planning.

- Topics:**
- Singapore's approach to governance and public service transformation
  - Public accountability and financial management in Singapore
  - Futures thinking and economic planning in Singapore
  - Human resource management in the Singapore public service
  - Organisational change leadership



## Innovations in Governance



## Leadership in Schools



COURSE DATES:

**8 - 12 JUN 2026**

NOMINATION DEADLINE:

**3 APR 2026**

**Synopsis:** This course will share Singapore's experience in public policy and service delivery innovation, as well as the capabilities the public service needs to stay relevant.

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**Participant Profile:** Mid- to senior-level government officials involved in leading and overseeing public sector reforms.

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**Topics:**

- Singapore's approach to governance and public service transformation
- Building a digital economy and fostering digital inclusion
- Enabling design-driven innovation in the public service
- Leading organisational transformation
- Public service as convener for citizen engagement and participation

COURSE DATES:

**13 - 17 JUL 2026**

NOMINATION DEADLINE:

**8 MAY 2026**

**Synopsis:** This course will equip school administrators and leaders with the necessary dispositions and skills to lead schools effectively in an evolving and complex educational landscape. It will cover curriculum and instructional leadership, strategic management, coaching and change management skills.

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**Participant Profile:** Mid- to senior-level school administrators and educators involved in leadership roles in school management.

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**Topics:**

- Developments in school leadership in times of rapid changes
- Cultivating values-based, innovative, and forward-looking principalship capabilities.
- Curriculum and instructional leadership, strategic management
- Coaching and change management



## Education Transformation: Making Strategic Choices



## Digital Solutions for TVET



COURSE DATES:  
**17 - 21 AUG 2026**

NOMINATION DEADLINE:  
**12 JUN 2026**

**Synopsis:** This course will cover the unique challenges to Singapore's education system, including how it has continuously transformed itself to deliver outcomes that strengthen students' competencies and dispositions to thrive in school and in the future.

**Participant Profile:** Mid- to senior-level government officials involved in policymaking for education.

**Topics:**

- Emerging educational trends and issues
- Policies and practices to cultivate forward looking schools to prepare students for future challenges and opportunities
- Strategies to develop resilient school systems
- Strategies and initiatives to foster innovation and change to improve the quality of teaching and school leadership
- Policies to cultivate professionalism in teaching to enhance both teacher and teaching quality

COURSE DATES:  
**1 - 5 MAR 2027**

NOMINATION DEADLINE:  
**3 JAN 2027**

**Synopsis:** This course will share insights on the latest advancements in emerging technologies and AI-driven digital transformation. It will also explore practical applications in technical education and skill development to enhance future workforce capabilities.

**Participant Profile:** Mid- to senior-level Technical and Vocational Education and Training (TVET) trainers and administrators from government institutions.

**Topics:**

- Role of TVET in Singapore's economic development
- Developing a successful TVET system: the Singapore experience
- TVET partnership with industry, for industry
- Introduction to generative AI: maximising productivity and ensuring responsible use
- Student services: the Institute of Technical Education model



# International Law and Arbitration

Effective legal frameworks and dispute resolution mechanisms support the maintenance of international order and economic stability. This focus area examines international arbitration approaches, dispute resolution best practices, and institutional frameworks that strengthen rule of law.



**Introduction to the International Law of the Sea**

2 - 6 Nov 2026 **46**

**Trends and Challenges in International Law**

25 - 29 Jan 2027 **47**

**International Dispute Resolution**

1 - 5 Mar 2027 **48**



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## Introduction to the International Law of the Sea



## Trends and Challenges in International Law



COURSE DATES:  
**2 - 6 NOV 2026**

NOMINATION DEADLINE:  
**28 AUG 2026**

**Synopsis:** This course will focus on the 1982 UN Convention on the Law of the Sea (UNCLOS), cover the rights and obligations of states in the various maritime zones, as well as the role of key international organisations related to the Law of the Sea.

**Participant Profile:** Mid- to senior-level government officials from the foreign affairs, marine and environment departments involved in issues related to the Law of the Sea.

**Topics:**

- Overview of international law and Law of the Sea
- Maritime boundary delimitation and economic zones
- UNCLOS dispute settlement mechanisms
- Maritime scientific research
- Emerging topics affecting UNCLOS

COURSE DATES:  
**25 - 29 JAN 2027**

NOMINATION DEADLINE:  
**20 NOV 2026**

**Synopsis:** This course will offer a comprehensive overview of the latest trends and challenges in public international law, specifically tailored for officials who are directly involved in public international law work. Participants will be equipped with the knowledge and analytical tools necessary to navigate and respond to the dynamic legal and policy developments at both national and international levels.

**Participant Profile:** Mid- to senior-level government officials involved in international law work.

**Topics:**

- International environmental law
- International investment and trade law
- Artificial intelligence governance
- International dispute resolution



## International Dispute Resolution

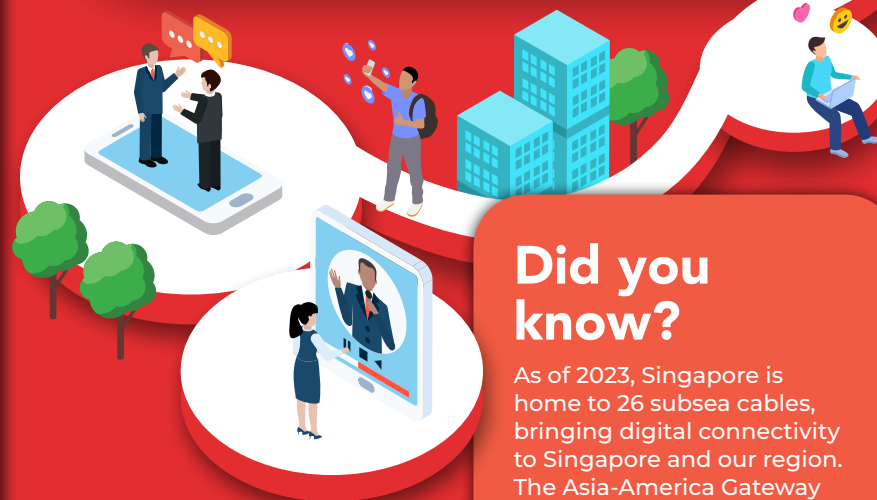
COURSE DATES:  
**1 - 5 MAR 2027**

NOMINATION DEADLINE:  
**3 JAN 2027**

**Synopsis:** This course will provide an understanding of the key mechanisms to resolve international disputes involving states – litigation, mediation, and arbitration – and the legal and institutional frameworks that support them.

**Participant Profile:** Mid- to senior-level government officials involved in international dispute resolution.

- Topics:**
- Overview of International Dispute Resolution
  - Growing role of International Courts and Tribunals
  - Transformations in investment arbitration, including debates around legitimacy, transparency, and Investor-State Dispute Settlement (ISDS) system
  - Evolving challenges faced by governments in navigating available mechanisms, including the need to balance state sovereignty with international obligations.
  - Dispute resolution, and the Singapore Convention on Mediation



### Did you know?

As of 2023, Singapore is home to 26 subsea cables, bringing digital connectivity to Singapore and our region. The Asia-America Gateway (AAG), for instance, spans about 20,000 km – long enough to wrap halfway around the Earth's equator.



# Public Health

Integrated and sustainable healthcare systems are essential for addressing emerging healthcare challenges and changing population needs. This focus area shares Singapore's experience in healthcare governance, health emergency preparedness, and the development of an integrated care system that effectively combines clinical delivery and digital technologies.



## Healthcare Management

6 - 10 Jul 2026 **52**

## Environmental Public Health Management

27 - 31 Jul 2026 **53**

## Urban Health Security

28 Sep - 2 Oct 2026 **54**

## Health Informatics and Healthcare Logistics

15 - 19 Feb 2027 **55**



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## Healthcare Management



COURSE DATES:  
**6 - 10 JUL 2026**

NOMINATION DEADLINE:  
**4 MAY 2026**

**Synopsis:** This course will provide an overview of Singapore's strategies and initiatives to address healthcare needs, and how it is evolving to meet current and future challenges.

**Participant Profile:** Mid- to senior-level government officials involved in healthcare policymaking and planning.

- Topics:**
- Singapore's approach to governance and social policies
  - Provision of accessible, affordable and quality healthcare
  - Upstream approaches and interventions to holistic healthcare
  - Use of technology to improve healthcare outcomes
  - Singapore's response to pandemics and major disease outbreaks



## Environmental Public Health Management



COURSE DATES:  
**27 - 31 JUL 2026**

NOMINATION DEADLINE:  
**22 MAY 2026**

**Synopsis:** This course will provide insights into Singapore's integrated approach to environmental public health management. It will evaluate strategies for pollution control, vector management and infectious disease prevention.

**Participant Profile:** Mid- to senior-level government officials involved in policymaking for the environment and public health.

- Topics:**
- Singapore's environmental and public health landscape
  - Environmental health policies and regulations
  - Environmental public health research
  - Surveillance and collection of disease data and pandemic preparedness
  - Vector surveillance and control
  - Sanitation control and management
  - Public cleanliness and sanitation
  - Public health engagement and partnership programmes



## Urban Health Security



## Health Informatics and Healthcare Logistics



COURSE DATES:

**28 SEP - 2 OCT 2026**

NOMINATION DEADLINE:

**24 JUL 2026**

**Synopsis:** This course will equip participants with the skills to apply integrated leadership for outbreak response on the ground, implement policy and risk analysis during a public health emergency, and effect community health protection and stakeholder engagement.

**Participant Profile:** Mid- to senior-level government officials involved in public health response and management.

**Topics:**

- Singapore's experience in building national capacities and capabilities to respond to outbreaks at the global, national and local levels
- Use of technology in urban health preparedness
- Risk communication, community engagement and protection of vulnerable groups
- Policy implementation at hospitals and primary care institutions
- Build community resilience and participatory governance for future outbreaks

COURSE DATES:

**15 - 19 FEB 2027**

NOMINATION DEADLINE:

**11 DEC 2026**

**Synopsis:** This course will equip participants with competencies in health informatics and healthcare logistics. It will examine the significance of health informatics, explore the critical need for its support, and identify resources crucial for effective communication between healthcare and information technology professionals.

**Participant Profile:** Mid- to senior-level government officials involved in digitalisation of public health and healthcare logistics.

**Topics:**

- Digitalisation in public health
- Healthcare management
- Telehealth applications
- Open data / Big data
- Supply chain management



# National Resilience

Building social resilience is critical for national stability and progress at a time of rapid technological advancement and demographic changes. This focus area shares Singapore's experience in strengthening social trust and cohesion, adapting policy responses to emerging challenges, and fostering inclusive communities.



HOME



<b>National Food Safety Strategies</b>	4 - 8 May 2026	<b>58</b>
<b>Transcending Gender Norms in Leadership</b>	4 - 8 May 2026	<b>59</b>
<b>Scientific Approaches to Drug Threats: Forensic Analysis, Identification and Innovations</b>	20 - 24 Jul 2026	<b>60</b>
<b>Singapore's Drug Control Programme</b>	12 - 16 Oct 2026	<b>61</b>
<b>Food Security and Resilience</b>	11 - 15 Jan 2027	<b>62</b>
<b>Inclusivity in Multicultural Societies</b>	1 - 5 Feb 2027	<b>63</b>



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## National Food Safety Strategies



## Transcending Gender Norms in Leadership



COURSE DATES:

**4 - 8 MAY 2026**

NOMINATION DEADLINE:

**27 FEB 2026**

**Synopsis:** This course will share Singapore's national strategies and policies in ensuring safe food supply. It will also focus on frameworks, laws and regulations that are science- and risk-based.

**Participant Profile:** Mid- to senior-level government officials involved in food safety policies.

- Topics:**
- National strategies and policy in ensuring safe food supply
  - Food safety legislative framework and standards
  - Science and risk-based systems in ensuring food safety
  - National food safety monitoring and food safety testing capabilities
  - Food security strategies and initiatives

COURSE DATES:

**4 - 8 MAY 2026**

NOMINATION DEADLINE:

**27 FEB 2026**

**Synopsis:** The course will share Singapore's journey to promote and build an inclusive society of equal opportunities for women and men.

**Participant Profile:** Mid- to senior-level government officials involved in policymaking on gender equality, women's rights and/or promoting gender equality.

- Topics:**
- Singapore's approach to governance and social inclusion
  - Policies and initiatives to support gender equality
  - Approaches and initiatives to promote gender equality in workplace and society
  - Supporting women in leadership



## Scientific Approaches to Drug Threats: Forensic Analysis, Identification and Innovations



COURSE DATES:  
**20 - 24 JUL 2026**

NOMINATION DEADLINE:  
**15 MAY 2026**

**Synopsis:** The course will offer insights into Singapore's approach to building quality forensic laboratories, driving research and innovation in forensic science and enhancing communication within the criminal justice system. It will feature expert-led sessions on forensic drug testing, laboratory governance, stakeholder education and engagement, development of innovative solutions, international collaboration and knowledge exchange.

**Participant Profile:** Mid- to senior-level government officials involved in drug enforcement and management.

**Topics:**

- Singapore's scientific and strategic responses to drug threats
- Forensic drug testing, laboratory governance, and quality assurance systems
- Laboratory workflows and testing technologies
- Research innovation in psychoactivity testing
- Stakeholder engagement strategies and international collaboration frameworks for advancing forensic capabilities



## Singapore's Drug Control Programme



COURSE DATES:  
**12 - 16 OCT 2026**

NOMINATION DEADLINE:  
**7 AUG 2026**

**Synopsis:** This course will share insights on Singapore's comprehensive drug control strategy and preventive drug education efforts.

**Participant Profile:** Mid-to-senior-level government officials involved in drug enforcement and management.

**Topics:**

- Singapore's comprehensive drug-control strategy
- Enforcement strategies and anti-drug legislation
- Evidence-informed treatment and rehabilitation regime
- Introduction to Singapore's Home Team Concept, the Home Team Departments, and their interoperability, in the fight against drugs
- Role of forensic laboratories, community partners and non-governmental organisations in countering domestic drug problem



## Food Security and Resilience



## Inclusivity in Multicultural Societies



COURSE DATES:

**11 - 15 JAN 2027**

NOMINATION DEADLINE:

**6 NOV 2026**

**Synopsis:** This course will share Singapore's strategic frameworks and innovative approaches to build national food security and resilience through policy design, technology adoption, supply chain diversification, and international partnerships.

**Participant Profile:** Mid- to senior-level government officials involved in policymaking for food security.

- Topics:**
- National food security strategy and frameworks
  - Supply chain resilience and diversification
  - Technology, innovation and food production
  - Public-private partnerships and international cooperation
  - Crisis response and implementation

COURSE DATES:

**1 - 5 FEB 2027**

NOMINATION DEADLINE:

**27 NOV 2026**

**Synopsis:** The course will focus on race, religion, and intergroup relations to help participants understand the complexities of managing diversity in contemporary societies. It will provide insights on how unconscious biases and group dynamics shape social cohesion, explore approaches to advancing gender and ethnic inclusion, and develop practical leadership skills for fostering inclusivity.

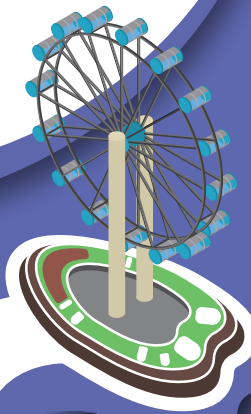
**Participant Profile:** Mid- to senior-level government officials involved in policymaking for social development, community planning and management.

- Topics:**
- Exploration of unconscious bias and its implications for social cohesion
  - Gender and inclusion
  - Race, religion and social cohesion
  - Inclusive leadership



# Trade and Economy

Navigating changing global economic and trade shifts requires effective strategic planning to enhance economic competitiveness and resilience. This focus area shares Singapore's strategies for trade promotion and industry development, technopreneurship, and building resilient supply chains.



**Trade and Business Development**

8 - 12 Jun 2026 **66**

**Trends and Challenges in Tourism**

26 - 30 Oct 2026 **67**

**Business-Friendly Regulation for Growth**

16 - 20 Nov 2026 **68**

**Supply Chain Management**

30 Nov - 4 Dec 2026 **69**

**Technopreneurship: Enabling Innovation**

18 - 22 Jan 2027 **70**



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## Trade and Business Development



## Trends and Challenges in Tourism



COURSE DATES:

**8 - 12 JUN 2026**

NOMINATION DEADLINE:

**3 APR 2026**

**Synopsis:** This course will share Singapore's approach to developing the economy through trade facilitation and trade policies.

**Participant Profile:** Mid- to senior-level government officials involved in trade facilitation, economic planning and development work.

**Topics:**

- Singapore's approach to governance and economic development
- Role of trade in economic development and growth
- Policy instruments, and role of government and non-government organisations in trade facilitation
- Challenges and opportunities in international trade facilitation
- Singapore's approach to trade facilitation

COURSE DATES:

**26 - 30 OCT 2026**

NOMINATION DEADLINE:

**21 AUG 2026**

**Synopsis:** This course will share Singapore's insights on the enablers of various forms of tourism, including the traditional forms of tourism and the more recent ones, such as health tourism and technology-enabled tourism.

**Participant Profile:** Mid- to senior-level government officials involved in policymaking for promoting tourism.

**Topics:**

- Introduction to the current global landscape of tourism: trends and challenges
- Policies and strategies that address key concerns of traditional forms of tourism
- Exploitation of intellectual properties for attracting investments into the sector
- Technologies and e-tourism
- Policies and strategies that address key concerns of more recent forms of tourism



## Business-Friendly Regulation for Growth



## Supply Chain Management



COURSE DATES:

16 - 20 NOV 2026

NOMINATION DEADLINE:

11 SEP 2026

**Synopsis:** This course will equip participants with the latest insights on the changing regulatory landscape and the mindset for designing and implementing a regulatory environment that supports businesses by reducing compliance burden and promoting innovation.

**Participant Profile:** Mid- to senior-level government officials involved in business regulatory work.

- Topics:**
- Introduction to economic sectors that have been identified to benefit extensively from an enhanced regulatory environment
  - Singapore's regulatory journey for creating a business-friendly regulatory environment
  - Successful case studies

COURSE DATES:

30 NOV 2026 - 4 DEC 2026

NOMINATION DEADLINE:

25 SEP 2026

**Synopsis:** This course will explore the future of supply chain and Singapore's approach to enhance supply chain resilience.

**Participant Profile:** Mid- to senior-level government officials involved in strategic planning in issues related to global supply chains, and policy and planning that may be affected by supply chain disruptions.

- Topics:**
- Innovations in logistics infrastructure
  - Technology as an enabler for supply chain resilience
  - Global supply chains and maritime logistics
  - Global supply chains and food security
  - Future of supply chains



## Technopreneurship: Enabling Innovation

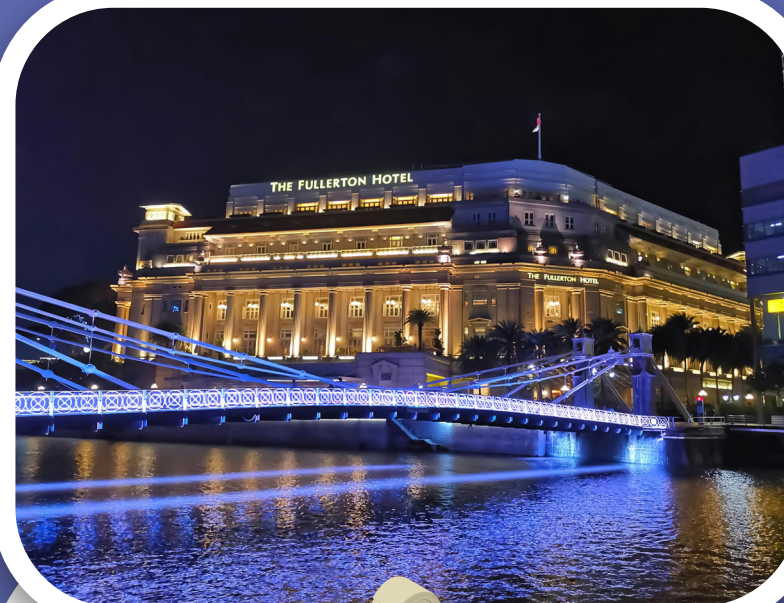
COURSE DATES:  
**18 - 22 JAN 2027**

NOMINATION DEADLINE:  
**13 NOV 2026**

**Synopsis:** This course will provide an overview of the ecosystem and policies to support entrepreneurship and incubating start-ups.

**Participant Profile:** Mid- to senior-level government officials involved in promoting innovation and technopreneurship.

- Topics:**
- Singapore's approach to developing the innovation and startup ecosystem
  - Critical factors for incubation and technology entrepreneurship
  - Key elements of the start-up / entrepreneurship journey: from idea / lab to start-up to scale-up
  - Major elements of start-up or entrepreneurship activity
  - Case studies and learnings from successful start-up founders



### Did you know?

Singapore's bridges reflect its origins as a bustling river port connected to the world. The Cavenagh Bridge is our oldest surviving bridge, built in 1869 with cast iron from Glasgow, Scotland.



# Connectivity

Good connectivity ensures seamless movement of people and goods across borders and promotes economic growth. This focus area shares Singapore's approach to building an efficient and sustainable aviation and maritime hub.



<b>Integrated Urban Transport Systems</b>	20 - 24 Apr 2026	<b>74</b>
<b>Port Management and Operations</b>	11 - 15 May 2026	<b>75</b>
<b>Growing Aviation Sustainably*</b>	17 - 21 Aug 2026	<b>76</b>
<b>Aviation Foundation Programme*</b>	21 - 25 Sep 2026	<b>77</b>
<b>Resolution of Safety Issues*</b>	26 - 30 Oct 2026	<b>78</b>
<b>State Safety Programme Implementation*</b>	23 - 27 Nov 2026	<b>79</b>
<b>Aeronautical Information Services – Aeronautical Information Management*</b>	1 - 5 Mar 2027	<b>80</b>
<b>Safety Management Systems Implementation*</b>	1 - 5 Mar 2027	<b>81</b>
<b>Directors Programme in Aviation Management*</b>	15 - 19 Mar 2027	<b>82</b>

\*For aviation-related courses, please refer to the CAAS website at [www.caas.gov.sg/saa/fellowships](http://www.caas.gov.sg/saa/fellowships).



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## Integrated Urban Transport Systems



## Port Management and Operations



COURSE DATES:  
**20 - 24 APR 2026**

NOMINATION DEADLINE:  
**20 FEB 2026**

**Synopsis:** This course will provide insights into how Singapore employs sustainable urban transport planning strategies and innovations to develop and manage our land transport systems effectively.

**Participant Profile:** Mid- to senior-level government officials involved in managing sustainable transport systems, public transport policy and planning.

**Topics:**

- Singapore's integrated land transport system: planning concepts and strategies
- Bus and rail financing models: financing sustainable public transport system
- Intelligent transport systems for traffic management
- Travel demand management
- Cybersecurity in public transport

COURSE DATES:  
**11 - 15 MAY 2026**

NOMINATION DEADLINE:  
**6 MAR 2026**

**Synopsis:** This course will share Singapore's policies and experience in planning and optimising limited resources for the development of the Port of Singapore. It will also explain how port development continues to contribute to Singapore's economic development while addressing global issues such as decarbonisation and digitalisation.

**Participant Profile:** Mid- to senior-level government officials involved in port planning, operations and maritime issues.

**Topics:**

- Overview of Singapore's port development and challenges faced
- Emergency planning, preparedness and response to marine incidents
- Port security regulatory framework
- Development and planning of container terminals
- Decarbonisation and digitalisation efforts



## Growing Aviation Sustainably



## Aviation Foundation Programme



COURSE DATES:  
**17 - 21 AUG 2026**

NOMINATION DEADLINE:  
**12 JUN 2026**

**Synopsis:** This course will offer a comprehensive introduction to the importance of sustainability in the aviation industry and its alignment with global climate goals. Participants will gain a clear understanding of aviation's environmental impacts – such as carbon emissions, noise pollution, and local air quality – alongside the key concepts, challenges, and opportunities for making aviation more sustainable.

**Participant Profile:** Mid- to senior-level government officials from civil aviation authorities and related government agencies involved in policymaking for aviation environment and sustainability.

**Topics:**

- Introduction to sustainable aviation
- Airport sustainability management
- International Civil Aviation Organization's Carbon Offsetting and Reduction Scheme for International Aviation (CORSIA)
- Aircraft operational improvements and technological advancements
- Airline sustainability challenges and strategic trade-offs

COURSE DATES:  
**21 - 25 SEP 2026**

NOMINATION DEADLINE:  
**17 JUL 2026**

**Synopsis:** This course will provide comprehensive foundation training in civil aviation management and operations. It will focus on developing an understanding of the aviation ecosystem, regulatory framework and future developments in air transport across multiple domains.

**Participant Profile:** Mid- to senior-level government officials from civil aviation authorities and related government agencies.

**Topics:**

- Correlate how each component of the aviation ecosystem interacts with one another for the development of an air hub and secure air transport operations
- Examine the considerations and trade-offs involved in the development of an air hub
- Analyse aviation management policies and strategies from the perspective of safety, security and air traffic management
- Examine future developments of the aviation sector



## Resolution of Safety Issues



## State Safety Programme Implementation



COURSE DATES:  
**26 - 30 OCT 2026**

NOMINATION DEADLINE:  
**21 AUG 2026**

**Synopsis:** This course will provide comprehensive training in developing and implementing procedures for resolving safety and regulatory issues. It will focus on enforcement processes, safety management principles, and investigation techniques in aviation oversight.

**Participant Profile:** Mid- to senior-level government officials from civil aviation authorities involved in safety policy design, regulation, auditing and compliance functions in aviation oversight.

**Topics:**

- International Civil Aviation Organization (ICAO) documentation related to the resolution of safety concerns
- Enforcement processes
- Safety management
- Principles and techniques in interviews and investigation

COURSE DATES:  
**23 - 27 NOV 2026**

NOMINATION DEADLINE:  
**18 SEP 2026**

**Synopsis:** This course will provide comprehensive training in implementing and administering State Safety Programme (SSP) based on safety management principles and best practices. It will focus on developing competencies in SSP implementation and understanding of International Civil Aviation Organization (ICAO) Annex 19 requirements.

**Participant Profile:** Mid- to senior-level government officials from civil aviation authorities and related government agencies involved in SSP implementation and administration.

**Topics:**

- Safety management fundamentals
- Safety management SARPs (ICAO Annex 19)
- SSP implementation (mechanisms and processes)
- Locally developed supplementary tools and guidance materials
- Sharing on Singapore's SSP implementation



## Aeronautical Information Services – Aeronautical Information Management



COURSE DATES:  
**1 - 5 MAR 2027**

NOMINATION DEADLINE:  
**3 JAN 2027**

**Synopsis:** This course will provide essential knowledge and skills needed for transitioning from a product-centric to a data-centric approach in aeronautical data provisions. It will focus on digital transformation in Air Traffic Management (ATM) environment and implementation of System Wide Information Management (SWIM) concepts in Aeronautical Information Services (AIS).

**Participant Profile:** Mid- to senior-level government officials from civil aviation authorities and related government agencies involved in aeronautical information management and digitalisation policy in aviation industry.

- Topics:**
- International Civil Aviation Organization (ICAO) framework and strategy for implementing the digital transformation of the aeronautical information environment
  - ICAO ASBU framework and associated Collaborative Decision Making environment
  - Changing from product-centric to data-centric environment
  - Establishing AIM in an AIS organisation
  - Aeronautical information in a SWIM-enabled ATM environment



## Safety Management Systems Implementation



COURSE DATES:  
**1 - 5 MAR 2027**

NOMINATION DEADLINE:  
**3 JAN 2027**

**Synopsis:** This course will provide comprehensive training in designing, implementing, and maintaining an effective Safety Management System (SMS) based on International Civil Aviation Organization (ICAO) Annex 19 standards. It will focus on practical application of safety management principles and processes in aviation operations.

**Participant Profile:** Mid- to senior-level government officials from civil aviation authorities involved in aviation safety and risk management.

- Topics:**
- Safety management fundamentals
  - ICAO Annex 19 SARPs and ICAO Guidance Materials (Doc 9859)
  - SMS processes
  - Supplementary tools and guidance materials



## Directors Programme in Aviation Management



COURSE DATES:

15 - 19 MAR 2027

NOMINATION DEADLINE:

15 JAN 2027

**Synopsis:** This course will equip participants with the knowledge to formulate and implement policy related to aviation development in a dynamic environment. It will also share Singapore's experience in developing and managing a safe, secure and sustainable aviation hub.

**Participant Profile:** Mid- to senior-level government officials from civil aviation authorities and related government agencies involved in policy formulation, development of airports, air navigation services and airlines.

- Topics:**
- Examine the role and importance of public leadership, governance and policy making in national aviation development
  - Adapt policy formulation and implementation strategies in the development and management of the aviation sector
  - Build business resilience through futures thinking and scenario planning
  - Analyse impact of global aviation trends in sustainability, technology and innovation



### Did you know?

Singapore is one of the busiest ports in the world and the largest transshipment hub globally. Tuas Port will handle 65 million Twenty-foot Equivalent Units (TEUs) when fully completed in the 2040s, making it the world's largest automated port.



# Macroeconomic and Financial Management

Given the increasingly complex economic and policy challenges faced by governments around the world, Singapore partners with the International Monetary Fund (IMF) to deliver programmes on macroeconomic and financial management and emerging issues such as climate change, digitalisation, and nowcasting. These courses are conducted at the IMF-Singapore Regional Training Institute (STI), which was established in 1998 and serves as the IMF's Asia-Pacific training centre. With over 30 annual programmes, the STI has conducted more than 700 courses for over 21,000 participants from 38 countries.



## COURSE TITLE

## SCHEDULED DATE

**Bank Restructuring and Resolution**

6 - 10 Apr 2026

**Fiscal Sustainability**

6 - 17 Apr 2026

**Monetary Policy**

13 - 24 Apr 2026

**Exchange Rate Policy**

4 - 15 May 2026

**Financial Sector Surveillance**

4 - 15 May 2026

**Monetary and Fiscal Policy Analysis  
with DSGE Models**

25 May - 5 Jun 2026

**Local Currency Bond Market Development**

1 - 5 Jun 2026

**Inclusive Growth**

15 - 26 Jun 2026

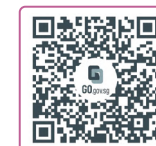
**Workshop on Financial Access Data  
Collection and Usage**

22 - 26 Jun 2026

**Nowcasting**

13 - 24 Jul 2026

Please refer to STI's website ([www.imfsti.org](http://www.imfsti.org)) for the most up-to-date course information.



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## COURSE TITLE

## SCHEDULED DATE

<b>Fiscal Rules and Frameworks</b>	24 - 28 Aug 2026
<b>Macro-financial Implications of Central Bank Digital Currencies and Digital Payment Innovations</b>	14 - 18 Sep 2026
<b>Reflecting Digitalisation in Financial Sector Statistics</b>	21 - 25 Sep 2026
<b>Corporate and Household Insolvency</b>	21 - 23 Oct 2026
<b>Macroeconomic Policy Communication</b>	26 - 30 Oct 2026
<b>Sovereign Risk and Debt Sustainability Framework for Market Access Countries</b>	26 - 30 Oct 2026
<b>Big Data for Macroeconomic Statistics</b>	2 - 6 Nov 2026
<b>Fintech Market Development and Policy Implications</b>	2 - 13 Nov 2026
<b>Macro Stress Testing</b>	23 - 27 Nov 2026
<b>Macroeconomics of Climate</b>	30 Nov - 11 Dec 2026
<b>Fiscal Policy Analysis</b>	30 Nov - 11 Dec 2026

## COURSE TITLE

## SCHEDULED DATE

<b>International Reserves Statistics</b>	11 - 15 Jan 2027
<b>Consumer Price Index-Advanced</b>	18 - 22 Jan 2027
<b>Macroeconomic Diagnostics</b>	18 - 29 Jan 2027
<b>Fintech and Digital Money: Selected Issues</b>	25 - 29 Jan 2027
<b>Monetary and Financial Statistics-Intermediate</b>	22 Feb - 5 Mar 2027
<b>Fiscal Transparency Seminar</b>	1 - 5 Mar 2027
<b>Central Bank Digital Currencies</b>	8 - 12 Mar 2027
<b>Cyber Risk Regulation and Supervision</b>	8 - 19 Mar 2027
<b>Selected Issues in the Evolving Financial Regulatory Frameworks</b>	15 - 19 Mar 2027
<b>Advanced IMF Course on Legal Aspects of IMF Lending and Surveillance in the Context of a Dynamically Evolving Global Environment</b>	29 Mar - 2 Apr 2027
<b>Monetary Policy</b>	29 Mar - 9 Apr 2027



## Did you know?

Over 7,200 flights take off from the Changi Airport every week. That is roughly one flight every 80 seconds, connecting Singapore to about 170 destinations across almost 50 countries.

# 2026 Calendar of Courses

## April

### 6 - 10 Apr

- Resilient Urban Ecosystems for Adaptability
- Public Administration and Governance (1st Run)

### 20 - 24 Apr

- Integrated Urban Transport Systems

## May

### 4 - 8 May

- National Food Safety Strategies
- Transcending Gender Norms in Leadership

### 11 - 15 May

- Port Management and Operations

### 18 - 22 May

- Integrated Waste Management for Circular Economy
- Strategic Leadership and Public Governance

## June

### 8 - 12 Jun

- Innovations in Governance
- Trade and Business Development

The courses and schedule listed are correct at the time of print.  
Visit the SCP website for the latest update.



## July

### 6 - 10 Jul

- Healthcare Management

### 13 - 17 Jul

- Leadership in Schools

### 20 - 24 Jul

- Scientific Approaches to Drug Threats: Forensic Analysis, Identification and Innovations

### 27 - 31 Jul

- Environmental Public Health Management

## August

### 3 - 7 Aug

- Introduction to Climate Policymaking

- Fintech Governance for Innovation

### 17 - 21 Aug

- Education Transformation: Making Strategic Choices

- Growing Aviation Sustainably

### 24 - 28 Aug

- Smart Nation: Digital Transformation in Public Healthcare

## September

### 31 Aug - 4 Sep

- Introduction to Climate Negotiations

### 7 - 11 Sep

- Digital Government: Data-Driven Transformation

### 21 - 25 Sep

- Aviation Foundation Programme

### 28 Sep - 2 Oct

- Introduction to National Heat Resilience Planning

- AI for the Digital Economy: Governance, Innovation and Trust

- Urban Health Security

## October

### 5 - 9 Oct

- People-Centric Digital Government

### 12 - 16 Oct

- Singapore's Drug Control Programme

### 26 - 30 Oct

- Adaptation Policy & Nature-based Solutions
- Trends and Challenges in Tourism
- Resolution of Safety Issues

## November

### 2 - 6 Nov

- Introduction to the International Law of the Sea

### 16 - 20 Nov

- Smart Nation: Cybersecurity Governance

- Business-Friendly Regulation for Growth

### 23 - 27 Nov

- Climate Resilience in Food Security
- Public Administration and Governance (2nd Run)
- State Safety Programme Implementation

## December

### 8 - 12 Jun

- Innovations in Governance
- Trade and Business Development



# 2027 Calendar of Courses

## January

### 11 - 15 Jan

- Introduction to National Climate Targets
- Food Security and Resilience

### 18 - 22 Jan

- AI in Government: Responsible Public Sector Transformation
- Technopreneurship: Enabling Innovation

### 25 - 29 Jan

- Trends and Challenges in International Law

## February

### 1 - 5 Feb

- Green Financing and Sustainable Investments
- Inclusivity in Multicultural Societies

### 15 - 19 Feb

- Health Informatics and Healthcare Logistics

### 22 - 26 Feb

- Smart Nation: IoT Solutions
- Sustainable Financing of Cities'

## March

### 1 - 5 Mar

- Digital Solutions for TVET
- International Dispute Resolution
- Aeronautical Information Services - Aeronautical Information Management

- Safety Management Systems Implementation

### 15 - 19 Mar

- Directors Programme in Aviation Management



# SINGAPORE COOPERATION PROGRAMME

Development Partnerships Directorate  
Singapore Ministry of Foreign Affairs  
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[www.scp.gov.sg](http://www.scp.gov.sg) 

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