The Singapore Cooperation Programme (SCP) was formally established in 1992 to extend technical assistance to developing countries. The SCP conducts courses, workshops, and study visits for foreign government officials to share Singapore’s developmental experience and areas of expertise.

Annually, we conduct more than 250 programmes, supported by our global network of 50 partners.

To date, we have more than 150,000 alumni, from 180 countries, territories, and intergovernmental organisations.

The courses in the Training Calendar are categorised into 8 key themes, as follows:

- Sustainability
- Digitalisation
- Education, Leadership and Governance
- Public Health
- National Resilience
- Trade and Economy
- Connectivity
- Macroeconomic and Financial Management

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- Sustainability
- Digitalisation
- Education, Leadership and Governance
- Public Health
- National Resilience
- Trade and Economy
- Connectivity
- Macroeconomic and Financial Management

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FOREWORD

“The Singapore Cooperation Programme (SCP) was established in 1992 to pay forward the assistance that Singapore received from the international community in our early years of independence. By providing a platform for all countries to exchange experiences and best practices, we hope to spark ideas, facilitate collaboration and forge friendships across diverse cultures, all of which are key to navigating the complex world of today.

We live in uncertain times, with fragilities in global supply chains, strategic rivalry between the superpowers, pandemics and natural disasters, and technological and climate change occurring simultaneously on multiple fronts. The theme for the SCP 2024/2025 Training Calendar – “Future-Ready” – is an acknowledgement of the constant need to move beyond current practices to anticipate developments and emerging trends, adapt and innovate our policies, as well as rethink and revise our strategies to better equip us for the challenges in this ever-evolving world. This year, the SCP will be focusing on 7 factors critical to a Future-Ready economy – environmental sustainability, national resilience, able leadership and governance, vibrant economy, good public health, strong transportation connectivity and enhanced digitalisation. It is our hope that participants will benefit not only from the discussions and exchange of ideas in the classroom but also site visits to understand first-hand how Singapore has tried to navigate some of the challenges we face.

Over the past 30 years, the SCP has trained more than 150,000 foreign officials from over 180 countries, territories and intergovernmental organisations. Singapore remains committed to supporting the 2030 Agenda for Sustainable Development and its 17 Sustainable Development Goals, and sharing our knowledge and experience with our friends from all over the world. We strongly believe that the networks built by the SCP will go a long way towards building a better and brighter world for the generations to come. I look forward to welcoming you to Singapore and thank you for your support for the SCP.

Dr Vivian Balakrishnan
Minister for Foreign Affairs
SCP FOR SDGS

The Singapore Cooperation Programme (SCP) supports the efforts of developing countries to implement the 2030 Agenda for Sustainable Development and its 17 Sustainable Development Goals (SDGs).


As you browse this calendar, look out for the SDG icons that link each course to the 2030 Agenda.

SCP AT A GLANCE

OVER

150,000

ALUMNI

OVER

250

PROGRAMMES ANNUALLY

PARTICIPANTS FROM

180

COUNTRIES, TERRITORIES, AND INTERGOVERNMENTAL ORGANISATIONS

PARTNERSHIP WITH

50

LOCAL AND INTERNATIONAL AGENCIES
**SCP FRIENDS**

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APPLICATION PROCESS

All courses featured in this Calendar will be conducted in Singapore.

Follow the 4 steps below to apply.

01 BROWSE
- Access the SCP website: www.scp.gov.sg
- Search for course of interest.
- Review course information.
- Check for eligibility.
- Take note of course period and nomination date.

*Courses will be published on our website three months before the course start dates. As our course dates are subject to change, please refer to the SCP website for the latest information.

02 APPLY
- Apply for your selected course before the nomination deadline (i.e., 2359hr SGT of stated date).
- Follow instructions to fill in your application.
- Upload corresponding documents when prompted.
- Save a draft application, where required. Please note that draft applications will be deleted after 3 working days.

03 REVIEW AND SUBMIT
- Please ensure that all information provided is accurate before submission.
- All applications must be submitted online before the nomination deadline.
- If your application is successful, an acknowledgement email with a link to your application will be sent to you.
- Your supervisor and National Focal Point for Technical Assistance will need to endorse the application via an email link.

04 CONFIRMATION OF ACCEPTANCE
- Successful applicants will receive an invitation via email to participate in the course.
- Please accept the invitation as early as possible to confirm your placement.
- You will be notified via email if your placement is successful.
- Successful applicants will need to submit relevant documents (e.g., flight ticket and passport details) promptly to confirm your placement.
TERMS OF AWARD

Accommodation

Basic Insurance

Course Fees

Daily Allowance

Visa
(where applicable)

*Please refer to the Letter of Acceptance for more details.
Combatting climate change is an urgent global priority. Collective action needs to be galvanised while countries explore effective means to transition their economies towards greater resilience and sustainability. In the second year of the Sustainability Action Package, courses under this theme aim to share Singapore’s experience in key areas, such as promoting adaptation and resilience-building strategies, green project management and financing, low carbon development, and carbon markets.
Integrated Waste Management Strategies and Circular Economy for Sustainable Development

**COURSE DATES:** 15 - 19 JUL 2024  
**NOMINATION DEADLINE:** 31 MAY 2024

**Synopsis**
The course will provide an overview of environmental sustainable development with a focus on circular economy and the importance of promoting integrated solid waste management strategies.

**Participant Profile**
Mid- to senior-level government officials involved in integrated waste management and sustainability.

**Topics**
- Sustainability and sustainable pathways
- Understanding the circular economy, its linkages and impact on smart city development
- Introduction of the tools and resources Singapore uses to address solid waste and plastic pollution
- Strategies and coordination mechanisms for multi-stakeholder interventions
- Industry practices, innovation and business models for resource recovery, and reuse of solid waste and marine plastics
- Urban development, SDGs and relevant targets

Introduction to Carbon Markets

**COURSE DATES:** 22 - 26 JUL 2024  
**NOMINATION DEADLINE:** 7 JUN 2024

**Synopsis**
This course will provide an introduction to carbon markets and carbon offsetting projects.

**Participant Profile**
Mid- to senior-level government officials involved in policymaking for sustainability and the environment.

**Topics**
- Carbon pricing instruments
- Voluntary and compliance carbon markets, including emissions trading schemes and Article 6 of the Paris Agreement
- Carbon credits and carbon offsetting projects
- Environmental integrity principles
Sustainable Infrastructure Project Development and Financing

COURSE DATES: 12 - 16 AUG 2024
NOMINATION DEADLINE: 28 JUN 2024

Synopsis
This course will provide participants with in-depth knowledge of the policies and regulatory frameworks for the development, financing and investment of different infrastructure sectors and systems, including power, water, port, airport, urban rail and land transport systems.

Participant Profile
Mid- to senior-level government officials involved in climate change, infrastructure project planning and investment.

Topics
• Singapore’s policies and regulatory frameworks for urban infrastructure investment and development
• Financing model and risk assessment
• Procurement and competitive tender criteria
• Contract management

Green Financing

COURSE DATES: 9 - 13 SEP 2024
NOMINATION DEADLINE: 26 JUL 2024

Synopsis
This course will provide participants with knowledge on financial solutions for risk management, climate technological innovation and investment, as well as insights on how to address sustainable finance needs.

Participant Profile
Mid- to senior-level government officials involved in finance, and policymaking for sustainability and the environment.

Topics
• Financial solutions for risk management
• Funding for climate technology innovation and investment
• Stranded assets and high-risk technologies
• Private equity’s value creation and financial returns
• Public-private partnerships and measurement of social impact
Introduction of New Energy Trends: From Carbon Capture to Hydrogen Economy

**COURSE DATES:** 21 - 25 OCT 2024
**NOMINATION DEADLINE:** 6 SEP 2024

**Synopsis**
This course will provide an overview of renewable and low-carbon energy technologies, with a focus on the use of hydrogen as a green fuel.

**Participant Profile**
Mid- to senior-level government officials involved in policymaking for sustainability and energy solutions.

**Topics**
- Mechanisms of global warming
- Working principles of different technologies for reducing carbon emissions
- Evaluation of renewable and low-carbon energy technologies
- Use of hydrogen as a green fuel, including challenges in establishing a hydrogen economy

Sustainable Integrated Water Resources Management

**COURSE DATES:** 4 - 8 NOV 2024
**NOMINATION DEADLINE:** 20 SEP 2024

**Synopsis**
This course will discuss Singapore’s approach to integrated water resource management to manage the effects of extreme weather conditions brought on by climate change for a sustainable future.

**Participant Profile**
Mid- to senior-level government officials involved in integrated water resources management.

**Topics**
- Water sustainability and circular economy
- Stormwater management and Active, Beautiful and Clean Waters (ABC Waters) Programme
- Coastal protection for climate resilience
- Adapting water management to climate change
### Nature-based Carbon Project Development and Measurement, Reporting and Verification

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**Synopsis**

This course will cover carbon offset project development and the different types of nature-based offsets, including knowledge on important value chain activities governing nature-based projects, existing methodologies of certification standards as well as key facets behind project design and implementation.

**Participant Profile**

Mid- to senior-level government officials involved in leading or preparing for sustainability reports and carbon markets, including the use of Article 6 towards achieving NDCs and LEDS/net-zero commitments.

**Topics**

- Overview of nature-based carbon project development
- Generation of high-quality carbon credits from nature-based solutions
- Policies for carbon credit generation and trading under Article 6 of the Paris Agreement
- Collaboration with local communities to ensure project success
- Standards and methodologies for high-quality carbon units

### Carbon Accounting

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**Synopsis**

This course will provide an introduction to carbon accounting and national Greenhouse Gas (GHG) inventories.

**Participant Profile**

Mid- to senior-level government officials involved in policymaking for sustainability and the environment.

**Topics**

- GHG Protocol and 2006 IPCC Guidelines for national GHG inventories
- Guidelines and best practices on setting national GHG emissions goals
- Approach to carbon accounting
- GHG inventory systems
Sustainable Financing of Cities

COURSE DATES: 24 - 28 MAR 2025

NOMINATION DEADLINE: 7 FEB 2025

Synopsis
This course will equip participants with practical knowledge in the sustainable financing of urban infrastructure initiatives by taking a holistic approach that considers pertinent and inter-linked issues, in particular Environmental, Social and Governance (ESG).

Participant Profile
Mid- to senior-level government officials involved in the financing of urban infrastructure.

Topics
- Sustainable financing of cities and urban governance
- National frameworks and credit rating of cities and projects
- Structuring project finance for success - perspectives from lender and financier
- Enhancing bankability of projects - perspectives from developer and investor
- Designing sound contracts
Digital technology is transforming our way of life. Countries can embrace digital transformation to promote productivity and economic growth, enhancing quality of life. Courses under this theme will share Singapore’s Smart Nation initiatives, our policies to strengthen cybersecurity, and how we harness technological innovation for a digital future.

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<td>Smart City: Envisioning Smart Urban Internet of Things (IoT) Solutions and Emerging Technologies Management</td>
<td>9 - 13 Sep 2024</td>
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<td>Transforming Public Service with the Power of Artificial Intelligence (AI)</td>
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<td>Integrated Cybersecurity for Safer Digital Worlds</td>
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<td>Industry 4.0 and Innovation Management</td>
<td>3 - 7 Mar 2025</td>
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Digital Economy, E-commerce and Artificial Intelligence (AI)

COURSE DATES: 1 - 5 JUL 2024
NOMINATION DEADLINE: 17 MAY 2024

Synopsis
This course will introduce participants to the latest developments in the digital economy, e-commerce and generative AI and help them develop best practices in engaging industries and the public, and in developing policies for digitalisation.

Participant Profile
Mid- to senior-level government officials involved in policymaking and digital transformation.

Topics
• Introduction to the digital economy
• Development of a policy framework for the digital economy
• Overview of e-commerce
• Definition of AI, its applications and ethical considerations
• Opportunities and challenges of AI in the government
• Overview of cybersecurity and future digital trends

Fintech Governance: Building a Sustainable Future of Finance

COURSE DATES: 22 - 26 JUL 2024
NOMINATION DEADLINE: 7 JUN 2024

Synopsis
This course will equip participants with insights on the latest developments of Fintech, its adoption, and how to meet the regulatory challenges for sustaining a Fintech environment that balances the benefits and risks of Fintech.

Participant Profile
Mid- to senior-level government officials involved in the management and regulatory function of finance, digital innovation, and cybersecurity.

Topics
• Overview of Fintech
• Recent developments and worldwide applications of Fintech
• Ideal ecosystem for supporting Fintech adoption
• Economic benefits and risks of Fintech adoption
• Case studies of Fintech governance (i.e., digital money, crypto assets)
Smart City: Envisioning Smart Urban Internet of Things (IoT) Solutions and Emerging Technologies Management

COURSE DATES: 9 - 13 SEP 2024
NOMINATION DEADLINE: 26 JUL 2024

Synopsis
This course will provide insights on IoT, its technologies and best practices to achieve smart city objectives.

Participant Profile
Mid- to senior-level government officials involved in technology and IoT-related projects.

Topics
- Introduction to IoT and the IoT lifecycle
- IoT envisioning and evaluation framework
- Overview of cloud IoT services
- Service design in IoT
- IoT trends and security
- Management of emerging technologies such as blockchain, autonomous vehicles and artificial intelligence

Transforming Public Service with the Power of Artificial Intelligence (AI)

COURSE DATES: 23 - 27 SEP 2024
NOMINATION DEADLINE: 9 AUG 2024

Synopsis
This course will equip participants with an understanding of AI that will enable them to stay current with technological changes and implement new operating methods to better serve the public.

Participant Profile
Mid- to senior-level government officials involved in policymaking and public service delivery.

Topics
- Current developments and possibilities of AI, including the metaverse and creative AI
- Creation and protection of intangible assets
- Enablement of AI capabilities in government agencies
- AI in the delivery of public services
- Privacy and security considerations in an AI-powered public sector
Integrated Cybersecurity for Safer Digital Worlds

**COURSE DATES:**
11 - 15 NOV 2024

**NOMINATION DEADLINE:**
27 SEP 2024

**Synopsis**
This course will explore Singapore’s strategic, policy and technological approaches to cybersecurity through the sharing of perspectives on current cybersecurity threats, challenges and best practices.

**Participant Profile**
Mid- to senior-level government officials involved in cybersecurity policy planning and enforcement.

**Topics**
- Overview of the cyber threat landscape
- Cybersecurity governance framework, policies and technologies
- Role of public institutions in cybersecurity
- Singapore’s cybersecurity best practices in public and private sectors

Digital Government Transformation Strategies

**COURSE DATES:**
20 - 24 JAN 2025

**NOMINATION DEADLINE:**
6 DEC 2024

**Synopsis**
This course will equip participants with an integrated and coherent approach to initiate, plan and manage national Information and Communication Technology (ICT) projects for the country and their citizens in the new knowledge-based economy.

**Participant Profile**
Mid- to senior-level government officials involved in digital government strategies and national ICT projects.

**Topics**
- Overview of the digital government and its evolution
- Identification and prioritisation of digital opportunities
- Creation of a digital transformation plan that aligns with organisational goals
- Management of large complex digital government projects
Industry 4.0 and Innovation Management

COURSE DATES: 3 - 7 MAR 2025

NOMINATION DEADLINE: 17 JAN 2025

Synopsis

The course will explore the evolving innovation landscape, the transformative and disruptive potential of new technology developments, and Singapore’s strategy in harnessing innovation for sustainable economic growth in a knowledge-based economy.

Participant Profile

Mid- to senior-level government officials involved in innovation management and policymaking pertaining to industry and workforce development.

Topics

- Introduction to Industry 4.0: drivers, challenges and regulatory considerations
- Strategies for innovation and intellectual property operations in a knowledge-based economy
- Role of government in innovation and technology policy formulation
- Development of financial technology and digital inclusion
- Singapore’s innovation management and ecosystem
Good education, able leadership, and effective governance are critical to national progress. Courses under this theme will provide insights into Singapore’s education system, skills training framework, and Singapore’s experience in leadership development and public policy formulation.
**Greening Technical and Vocational Education and Training (TVET) for Sustainable Development**

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**Synopsis**
This course will show participants how Singapore’s TVET institutions formulate strategies and introduce innovative systems to enhance existing institutional management practices. It will also enhance participants’ understanding of application-based teaching and learning approaches, provide participants with strategy identification tools to manage youth in TVET institutions, and introduce skill sets required for jobs in the green economy.

**Participant Profile**
Mid- to senior-level TVET trainers and administrators from government institutions.

**Topics**
- Strategic TVET development for sustainability
- Nurturing innovation and entrepreneurship in TVET students
- Greening TVET in the context of Singapore
- TVET skill sets, opportunities and strategies for skills development for jobs in the green economy

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**Innovations in Governance**

<table>
<thead>
<tr>
<th>COURSE DATES:</th>
<th>NOMINATION DEADLINE:</th>
</tr>
</thead>
<tbody>
<tr>
<td>27 - 31 MAY 2024</td>
<td>12 APR 2024</td>
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</table>

**Synopsis**
This course will highlight Singapore’s experience in public policy and service delivery innovation, as well as the capabilities the public service needs to stay relevant.

**Participant Profile**
Mid- to senior-level government officials involved in leading and overseeing public sector reforms.

**Topics**
- Singapore’s approach to governance and public service transformation
- Knowledge on building a digital economy and a digitally inclusive society
- Use of technology and data to improve public service delivery
- The public service as a platform for citizenry engagement and ground-up innovation
### Strategic Leadership and Public Governance

**COURSE DATES:** 8 - 12 JUL 2024  
**NOMINATION DEADLINE:** 24 MAY 2024

<table>
<thead>
<tr>
<th>Synopsis</th>
<th>This course will share Singapore’s experience in public sector leadership, economic development, good governance strategies and human capital development.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Participant Profile</td>
<td>Mid- to senior-level government officials involved in leadership and strategic planning work.</td>
</tr>
<tr>
<td>Topics</td>
<td></td>
</tr>
</tbody>
</table>
- Singapore’s approach to governance and public service transformation  
- Economic development strategies and financial budgetary processes  
- Good governance and public accountability  
- Futures thinking and complexities – role of strategic planning in Singapore  
- Management of human resources, organisational change and transitions |

### Education Transformation for Policymakers: The Singapore Experience

**COURSE DATES:** 19 - 23 AUG 2024  
**NOMINATION DEADLINE:** 5 JUL 2024

<table>
<thead>
<tr>
<th>Synopsis</th>
<th>This course will cover the unique challenges to Singapore’s education system, including how it has continuously transformed itself to deliver outcomes that strengthen students’ competencies and dispositions to thrive in school and in the future.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Participant Profile</td>
<td>Mid- to senior-level government officials involved in policymaking for education.</td>
</tr>
<tr>
<td>Topics</td>
<td></td>
</tr>
</tbody>
</table>
- Overview of educational trends  
- Systemic approach to the management of Singapore’s education system  
- Policies and practices to cultivate forward-looking schools in Singapore  
- Policies and practices of innovation and reform to improve the quality of teaching and leadership in Singapore’s schools |
<table>
<thead>
<tr>
<th>COURSE DATES:</th>
<th>NOMINATION DEADLINE:</th>
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</thead>
<tbody>
<tr>
<td>25 - 29 NOV 2024</td>
<td>11 OCT 2024</td>
</tr>
</tbody>
</table>

### Public Administration and Governance

**Synopsis**
This course will share Singapore’s experience in public governance and administration in building a future-ready public service.

**Participant Profile**
Mid- to senior-level government officials involved in public governance and administration.

**Topics**
- Singapore’s approach to governance
- Public accountability and financial management in the Singapore public service
- Human resource management and capability development in the Singapore public service
- Singapore’s experience in public sector reforms

### International Law of the Sea

**Synopsis**
This course will cover the rights and obligations of states in the various maritime zones, as well as the role of key international organisations related to the Law of the Sea.

**Participant Profile**
Mid- to senior-level government officials from the foreign affairs, marine and environment departments involved in issues related to the Law of the Sea.

**Topics**
- Overview of international law and Law of the Sea
- Maritime boundary delimitation and economic zones
- Maritime scientific research
- Topics affecting UNCLOS
“The Thinking Hands Story”
– Singapore Skills Transformation 4.0

COURSE DATES: 10 - 14 FEB 2025
NOMINATION DEADLINE: 27 DEC 2024

Synopsis
This course will challenge participants to rethink, reform and digitalise their existing Technical and Vocational Education and Training (TVET) systems to contribute to economic and social development.

Participant Profile
Mid- to senior-level government officials involved in TVET.

Topics
• TVET best practices adopted by the Singapore Government and TVET institutions
• Translation of TVET strategies into action plans and programmes
• New ideas in tackling TVET issues and building a responsive and resilient TVET
• Smart teaching to prepare for the digital world
• TVET 4.0 to address Industrial Revolution 4.0
PUBLIC HEALTH

A strong healthcare system is essential for every country to improve the physical, mental and social well-being of its people. Courses under this theme will share Singapore’s experience in healthcare management and pandemic preparedness, as well as Singapore’s best practices on digital transformation in healthcare.

<table>
<thead>
<tr>
<th>Course</th>
<th>Dates</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Urban Health Security</td>
<td>2 - 6 Sep 2024</td>
<td>46</td>
</tr>
<tr>
<td>Digital Transformation in Public Healthcare</td>
<td>30 Sep - 4 Oct 2024</td>
<td>47</td>
</tr>
<tr>
<td>Responding to Pandemics and Future Preparedness</td>
<td>14 - 18 Oct 2024</td>
<td>48</td>
</tr>
<tr>
<td>Environmental Public Health Management</td>
<td>25 - 29 Nov 2024</td>
<td>49</td>
</tr>
<tr>
<td>Healthcare Management</td>
<td>17 - 21 Feb 2025</td>
<td>50</td>
</tr>
</tbody>
</table>

SCAN HERE TO APPLY!
### Urban Health Security

**COURSE DATES:**
2 - 6 SEP 2024

**NOMINATION DEADLINE:**
19 JUL 2024

<table>
<thead>
<tr>
<th>Synopsis</th>
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<tbody>
<tr>
<td>This course will provide insights into Singapore’s unprecedented measures to safeguard public health during a pandemic.</td>
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<table>
<thead>
<tr>
<th>Participant Profile</th>
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</thead>
<tbody>
<tr>
<td>Mid- to senior-level government officials involved in public health.</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Topics</th>
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</thead>
<tbody>
<tr>
<td>• Knowledge of building national capacities and capabilities to respond to outbreaks effectively</td>
</tr>
<tr>
<td>• Use of technology in urban health preparedness</td>
</tr>
<tr>
<td>• Risk communication, community engagement and protecting vulnerable groups</td>
</tr>
<tr>
<td>• Policy implementation at hospitals and primary care institutions</td>
</tr>
</tbody>
</table>

### Digital Transformation in Public Healthcare

**COURSE DATES:**
30 SEP - 4 OCT 2024

**NOMINATION DEADLINE:**
16 AUG 2024

<table>
<thead>
<tr>
<th>Synopsis</th>
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<tbody>
<tr>
<td>This course will discuss best practices and technologies in the healthcare industry’s digital wave, including how digital technology can be used to improve patient experiences and health outcomes.</td>
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</table>

<table>
<thead>
<tr>
<th>Participant Profile</th>
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</thead>
<tbody>
<tr>
<td>Mid- to senior-level government officials involved in healthcare.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Topics</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Introduction to digital transformation in healthcare</td>
</tr>
<tr>
<td>• Health information systems and electronic health records</td>
</tr>
<tr>
<td>• Telemedicine and Telehealth</td>
</tr>
<tr>
<td>• Healthcare data analytics and cybersecurity</td>
</tr>
<tr>
<td>• Health information management and governance</td>
</tr>
<tr>
<td>• Patient engagement and experience through digital tools</td>
</tr>
</tbody>
</table>
### Responding to Pandemics and Future Preparedness

**COURSE DATES:** 14 - 18 OCT 2024  
**NOMINATION DEADLINE:** 30 AUG 2024

**Synopsis**  
This course will cover Singapore’s experience in responding to pandemics and the lessons learnt. It will also explore strategies to better prepare for the next “Disease X”.

**Participant Profile**  
Mid- to senior-level government officials involved in public health, including the planning and managing of a pandemic response.

**Topics**  
- Lessons learnt from pandemics  
- Regional capacity in responding to pandemics  
- Information pathways and decision-making in pandemics  
- Risk communication and community engagement in pandemics

### Environmental Public Health Management

**COURSE DATES:** 25 - 29 NOV 2024  
**NOMINATION DEADLINE:** 11 OCT 2024

**Synopsis**  
This course will provide insights into Singapore’s strategies and action plans on managing the environment to contain potential public health threats posed by pollution, vectors, infectious agents and contaminated food.

**Participant Profile**  
Mid- to senior-level government officials involved in policymaking for the environment and public health.

**Topics**  
- Roles and functions of the Environmental Public Health Operations Group, National Environment Agency  
- Food hygiene and management of food establishments  
- Control of illegal hawkers  
- Public health management and public engagement  
- Self-regulation and partnership programmes  
- Sanitation, vector control and solid waste management
# Healthcare Management

**COURSE DATES:**
**17 - 21 FEB 2025**

**NOMINATION DEADLINE:**
**3 JAN 2025**

## Synopsis
This course will provide an overview of Singapore’s healthcare system, and how it is evolving to meet current and future challenges.

## Participant Profile
Mid- to senior-level government officials involved in public health.

## Topics
- Provision of accessible, affordable and quality healthcare
- Upstream approaches and interventions to holistic healthcare
- Singapore’s Whole-of-Government response to pandemics and major disease outbreaks
- Use of technology to improve healthcare outcomes
NATIONAL RESILIENCE

We live in uncertain times with constant challenges to social resilience and national stability. Resilience of the social fabric is core to the growth and development of the nation. Governments need to respond effectively and decisively to mitigate the negative external and internal impact to social harmony and stability. Courses under this theme will cover a broad range of factors that are key to national resilience, including social cohesion and disaster management.

<table>
<thead>
<tr>
<th>Course</th>
<th>Dates</th>
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</thead>
<tbody>
<tr>
<td>Empowering Persons with Disabilities and Special Needs</td>
<td>15 - 19 Jul 2024</td>
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<tr>
<td>Assuring Food Safety and Security</td>
<td>19 - 23 Aug 2024</td>
<td>55</td>
</tr>
<tr>
<td>Singapore’s Drug Control Programme</td>
<td>14 - 18 Oct 2024</td>
<td>56</td>
</tr>
<tr>
<td>Fostering Social Cohesion</td>
<td>4 - 8 Nov 2024</td>
<td>57</td>
</tr>
<tr>
<td>Disaster Risk Reduction and Management</td>
<td>2 - 6 Dec 2024</td>
<td>58</td>
</tr>
</tbody>
</table>

SCAN HERE TO APPLY!
Empowering Persons with Disabilities and Special Needs

COURSE DATES: 15 - 19 JUL 2024
NOMINATION DEADLINE: 31 MAY 2024

Synopsis
This course will explore Singapore’s Whole-of-Government approach to empower persons with disabilities and special needs to achieve their full potential and contribute as integral members of society, so as to build an inclusive and caring society.

Participant Profile
Mid- to senior-level government officials involved in social policy planning and development.

Topics
- Singapore’s social policy landscape and the key trends and challenges
- Policies and initiatives to support Singaporeans with disabilities and special needs
- Promote social inclusion in sports and education
- Increase employability for persons with disabilities and special needs

Assuring Food Safety and Security

COURSE DATES: 19 - 23 AUG 2024
NOMINATION DEADLINE: 5 JUL 2024

Synopsis
This course will highlight Singapore’s national strategies and policies in ensuring safe food supply.

Participant Profile
Mid- to senior-level government officials involved in food safety and security policies.

Topics
- Food safety policy and legal framework
- Risk-based food inspection system
- Food safety testing capabilities, chemical and microbiological risk analysis
- Ensure safety of food that is locally produced and processed
- Strategies and initiatives in ensuring food security
### Singapore’s Drug Control Programme

**COURSE DATES:** 14 - 18 OCT 2024  
**NOMINATION DEADLINE:** 30 AUG 2024

<table>
<thead>
<tr>
<th>Synopsis</th>
<th>This course will provide insights into Singapore’s comprehensive drug control strategy and preventive drug education efforts.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Participant Profile</td>
<td>Mid- to senior-level government officials involved in drug policy, prevention and enforcement work (with a focus on drugs).</td>
</tr>
<tr>
<td>Topics</td>
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</tr>
</tbody>
</table>
• Enforcement strategies and anti-drug legislation  
• Evidence-informed treatment and rehabilitation regime  
• Introduction to Singapore’s Home Team concept, the Home Team Departments, and their interoperability, in the fight against drugs  
• Role of forensic laboratories, community partners and non-governmental organisations in countering the domestic drug problem |

### Fostering Social Cohesion

**COURSE DATES:** 4 - 8 NOV 2024  
**NOMINATION DEADLINE:** 20 SEP 2024

<table>
<thead>
<tr>
<th>Synopsis</th>
<th>This course will share Singapore’s multifaceted approach and efforts towards building an inclusive, cohesive and harmonious society.</th>
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</thead>
<tbody>
<tr>
<td>Participant Profile</td>
<td>Mid- to senior-level government officials involved in social policy planning and development.</td>
</tr>
<tr>
<td>Topics</td>
<td></td>
</tr>
</tbody>
</table>
• Singapore’s philosophy and approach to social cohesion  
• Community relations and racial harmony in Singapore  
• Initiatives to promote philanthropy and volunteerism  
• Whole-of-Government efforts to engage and connect with citizens on national and social issues |
## Synopsis

This course will share key principles of disaster risk reduction and Singapore’s Whole-of-Government approach to crisis response and recovery.

## Participant Profile

Mid- to senior-level government officials involved in disaster risk reduction policymaking, national emergency planning and management, or public finance management.

## Topics

- Key principles of disaster risk reduction
- Sendai Framework for Disaster Risk Reduction 2015 – 2030
- Whole-of-Government and multi-stakeholder approach to integrated risk management, crisis response and recovery
- Integration of disaster risk reduction and climate change adaptation into development policies

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**COURSE DATES:**
2 - 6 DEC 2024

**NOMINATION DEADLINE:**
18 OCT 2024
TRADE AND ECONOMY

A free and open international trading system is vital for Singapore’s economic growth and prosperity, which ensures good employment and standard of living for our citizens. Courses under this theme will feature Singapore’s experiences and best practices to foster trade, enhance supply chain security and promote greater entrepreneurship.

<table>
<thead>
<tr>
<th>Course</th>
<th>Dates</th>
<th>Page</th>
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</thead>
<tbody>
<tr>
<td>Trade and Business Development</td>
<td>24 - 28 Jun 2024</td>
<td>62</td>
</tr>
<tr>
<td>Supply Chain Management</td>
<td>12 - 16 Aug 2024</td>
<td>63</td>
</tr>
<tr>
<td>Creating a Business-Friendly Regulatory Environment for Economic Growth</td>
<td>21 - 25 Oct 2024</td>
<td>64</td>
</tr>
<tr>
<td>Public Finance and Fiscal Policy</td>
<td>11 - 15 Nov 2024</td>
<td>65</td>
</tr>
<tr>
<td>Public-Private Partnership (PPP) in the Development of Infrastructure Projects</td>
<td>10 - 14 Feb 2025</td>
<td>66</td>
</tr>
<tr>
<td>Technopreneurship: Enabling Innovation and a Start-up Ecosystem</td>
<td>3 - 7 Mar 2025</td>
<td>67</td>
</tr>
</tbody>
</table>

SCAN HERE TO APPLY!
### Trade and Business Development

**COURSE DATES:** 24 - 28 JUN 2024  
**NOMINATION DEADLINE:** 10 MAY 2024

**Synopsis**  
This course will provide an overview of the measures used to facilitate international trade.

**Participant Profile**  
Mid- to senior-level government officials involved in trade facilitation, economic planning and development work.

**Topics**  
- Role of trade in economic development and growth
- Policy instruments, and role of government and non-government organisations in trade facilitation
- Singapore’s approach to economic development and trade facilitation
- Challenges and opportunities in international trade facilitation

### Supply Chain Management

**COURSE DATES:** 12 - 16 AUG 2024  
**NOMINATION DEADLINE:** 28 JUN 2024

**Synopsis**  
This course will discuss the future of supply chain management, and share Singapore’s approach in strengthening supply chain resilience.

**Participant Profile**  
Mid- to senior-level government officials involved in strategic planning.

**Topics**  
- Impact of pandemics and other global events on the future of supply chains
- Singapore’s Whole-of-Government approach to strengthening supply chain resilience in a disruptive era
- Private-public and regional collaboration to strengthen supply chain resilience
### Creating a Business-Friendly Regulatory Environment for Economic Growth

**COURSE DATES:**
21 - 25 OCT 2024

**NOMINATION DEADLINE:**
6 SEP 2024

<table>
<thead>
<tr>
<th>Synopsis</th>
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<tbody>
<tr>
<td>This course will provide Singapore’s insights on the changing regulatory landscape and the mindset for designing and implementing a regulatory environment that promotes social good and minimises the adverse impact on businesses and investments.</td>
</tr>
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<table>
<thead>
<tr>
<th>Participant Profile</th>
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</thead>
<tbody>
<tr>
<td>Mid- to senior-level government officials involved in the regulatory sector.</td>
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</table>

<table>
<thead>
<tr>
<th>Topics</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Introduction to economic sectors that are ripe for regulatory attention</td>
</tr>
<tr>
<td>• Singapore’s journey in creating a business-friendly regulatory environment</td>
</tr>
<tr>
<td>• Case studies on taxation and financial assistance schemes</td>
</tr>
<tr>
<td>• Knowledge of building sustainable support services and the use of continuous professional training</td>
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</table>

### Public Finance and Fiscal Policy

**COURSE DATES:**
11 - 15 NOV 2024

**NOMINATION DEADLINE:**
27 SEP 2024

<table>
<thead>
<tr>
<th>Synopsis</th>
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<tbody>
<tr>
<td>This course will feature an overview of the Singapore Public Service and its philosophy towards public administration and financial management. The course will also explore some of the tools and principles used by the Singapore Public Service to enhance performance through financial management, budgetary control and fiscal policy planning.</td>
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<tr>
<th>Participant Profile</th>
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<tbody>
<tr>
<td>Mid- to senior-level government officials involved in public finance and/or fiscal policy development and management.</td>
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<table>
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<tr>
<th>Topics</th>
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<tbody>
<tr>
<td>• Principles of good governance and public administration in Singapore</td>
</tr>
<tr>
<td>• Effective financial management - principles, fundamentals and control framework</td>
</tr>
<tr>
<td>• Singapore’s approach to budgetary control and performance-based budgeting</td>
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<tr>
<td>• Singapore’s approach to fiscal policy planning and management</td>
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<td>COURSE DATES:</td>
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<tr>
<td>10 - 14 FEB 2025</td>
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### Public-Private Partnership (PPP) in the Development of Infrastructure Projects

**Synopsis**

This course will introduce the fundamentals of conceptualising and implementing PPP projects. It will also share Singapore’s experience with PPP projects.

**Participant Profile**

Mid- to senior-level government officials involved in infrastructure project planning and management.

**Topics**

- PPP project development cycle
- Effective regulations and enabling legislation
- Pros and cons of the PPP approach
- Singapore’s policies and regulatory frameworks for PPP development

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<th>COURSE DATES:</th>
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<tr>
<td>3 - 7 MAR 2025</td>
<td>17 JAN 2025</td>
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### Technopreneurship: Enabling Innovation and a Start-up Ecosystem

**Synopsis**

This course will cover the major elements of entrepreneurship activities, the key challenges faced in starting a venture, and highlight the critical factors for incubation and technology entrepreneurship.

**Participant Profile**

Mid- to senior-level government officials involved in promoting innovation and technopreneurship.

**Topics**

- Policies to support entrepreneurship and incubate start-ups
- Venture management and its key challenges
- Introduction to the concept of “StackUp”
Good connectivity is critical to countries to ensure continued economic growth and global relevance. Courses under this theme will focus on sharing Singapore's experience in the aviation and maritime sectors.
Sustainable Urban Transport Planning, Strategies and Management

**COURSE DATES:**
24 - 28 JUN 2024

**NOMINATION DEADLINE:**
10 MAY 2024

**Synopsis**
The course will provide insights into how Singapore employs sustainable urban transport planning strategies and innovations to effectively develop and manage our land transport systems in the environmental, financial and social aspects.

**Participant Profile**
Mid- to senior-level government officials involved in public transport policy and planning.

**Topics**
- Overview of Singapore’s land transport system, including the Land Transport Master Plan 2040
- Clean energy strategy and green initiatives, such as electric cars and buses
- Use of innovative technologies, including autonomous vehicles and Intelligent Transport Systems
- Financing models for sustainable public transport systems
- Traffic and road safety management

Safety Oversight Inspectors (Air Navigation Services)

**COURSE DATES:**
8 - 12 JUL 2024

**NOMINATION DEADLINE:**
24 MAY 2024

**Synopsis**
This course, developed in accordance with International Civil Aviation Organization (ICAO)’s requirements, will highlight the fundamental principles underlying the safety oversight measures relating to Air Navigation Services (ANS) required of the state’s body.

**Participant Profile**
Mid- to senior-level officials from civil aviation authorities and related government agencies responsible for ANS oversight management and inspection.

**Topics**
- Overview of the Global Air Traffic Management (ATM) Operational Concept
- Overview of the state’s safety oversight obligations
- ICAO Annex 11, ICAO Doc 4444 (ATM), ICAO Doc 7030 (Regional Supplementary Procedures) and ICAO Universal Safety Oversight Audit Programme Beyond 2010
- Roles and responsibilities of the ANS safety oversight inspector
- Human factors in ANS
<table>
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<tr>
<th>COURSE DATES:</th>
<th>NOMINATION DEADLINE:</th>
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<tbody>
<tr>
<td>22 - 26 JUL 2024</td>
<td>7 JUN 2024</td>
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</table>

### Port Management and Operations

**Synopsis**
This course will share Singapore’s policies and experiences in port development and management. It will also share the critical role ports continue to play in economic development, and the use of technology to achieve higher levels of efficiency and sustainability.

**Participant Profile**
Mid- to senior-level government officials involved in port planning, operations and maritime issues.

**Topics**
- Overview of Singapore’s ports and challenges facing the terminals
- Emergency planning, preparedness and response to marine incidents
- Port security regulatory framework
- Development and planning of container terminals
- Decarbonisation and digitalisation efforts

### Directors Programme in Aviation Management

**Synopsis**
This course will equip participants with the knowledge to formulate and implement policy related to aviation development in a dynamic environment. It will also share Singapore’s experience in developing and managing a safe and vibrant aviation hub.

**Participant Profile**
Mid- to senior-level officials from civil aviation authorities and related government agencies.

**Topics**
- Public leadership, governance and policymaking
- Aviation development and management
- Case studies on Singapore and Changi Airport
**Safety Oversight Inspectors (Aerodrome)**

**COURSE DATES:** 7 - 11 OCT 2024  
**NOMINATION DEADLINE:** 23 AUG 2024

**Synopsis**
This course, developed in accordance with International Civil Aviation Organization (ICAO)’s requirements, will provide an overview of the fundamental principles underlying the safety oversight measures and activities relating to aerodromes required of a state’s aviation regulatory body.

**Participant Profile**
Mid- to senior-level officials from civil aviation authorities and related government agencies involved in safety oversight, management and inspection of aerodromes.

**Topics**
- Overview of the state’s safety oversight obligations
- Overview of ICAO Annex 14 (Aerodromes), Annex 19 (Safety Management) and other relevant ICAO manuals
- Aerodrome maintenance and certification
- Aerodrome audits and inspections

**Aviation Foundation Programme**

**COURSE DATES:** 9 - 16 OCT 2024  
**NOMINATION DEADLINE:** 25 AUG 2024

**Synopsis**
This course, comprising two modules - Developing an Air Hub and Regulations, and the Future of Aviation - will provide an overview of the civil aviation sector, its major elements and their interfaces in an integral ecosystem.

**Participant Profile**
Mid- to senior-level officials from civil aviation authorities and related government agencies.

**Topics**
- International legal and safety framework for aviation
- Aviation and economic development, including air transport and airport development, as well as airport and airline economics
- State safety programme and safety management systems, as well as aviation security and facilitation policy
- Aviation crisis management
- Future of air traffic management
Climate Change and Aviation Sustainability

**COURSE DATES:**
14 - 18 OCT 2024

**SYNOPSIS:**
This course will provide participants with knowledge of the complexities of implementing sustainable environmental, social and economic strategies within the aviation industry.

**PARTICIPANT PROFILE:**
Mid- to senior-level officials from civil aviation authorities and related government agencies involved in developing sustainability strategies for the aviation sector.

**TOPICS:**
- Understanding sustainability and sustainable aviation
- Climate change, energy and emissions
- Social sustainability roadmap
- Building a sustainable air hub
- Towards future green travel: sustainable aviation fuel
- Future sustainability innovations

**NOMINATION DEADLINE:**
30 AUG 2024

Aircraft Accident Investigation Management

**COURSE DATES:**
24 - 28 FEB 2025

**SYNOPSIS:**
This course, developed in accordance with the International Civil Aviation Organization (ICAO) Annex 13: Aircraft Accident and Incident Investigation, and ICAO Circular 298: Training Guidelines for Aircraft Accident Investigators, will equip participants with the knowledge and skills to participate in and support aircraft accident investigations.

**PARTICIPANT PROFILE:**
Mid- to senior-level officials from civil aviation authorities and related government agencies involved in accident investigations.

**TOPICS:**
- Investigation methodology and management
- Roles of investigators, accredited representatives and their advisers in international investigations
- Aircraft accident sites and hazard management
- Aviation medicine and pathology
- Safety management systems for aircraft accident investigations

**NOMINATION DEADLINE:**
10 JAN 2025
## Safety Oversight Inspectors (Airworthiness)

### COURSE DATES:
3 - 13 MAR 2025

### NOMINATION DEADLINE:
17 JAN 2025

| Synopsis | This course, developed in accordance with International Civil Aviation Organization (ICAO)’s requirements, will provide participants with an understanding of the fundamental principles underlying the safety oversight measures relating to airworthiness required of a state’s aviation regulatory body. |
| Participant Profile | Mid- to senior-level officials from civil aviation authorities and related government agencies involved in safety oversight of aircraft operations and maintenance. |
| Topics | • Overview of Safety Oversight Inspector’s role and responsibilities and ICAO Annex 8  
• Variations of mandatory airworthiness requirements  
• Procedures for type certification  
• Rulemaking  
• Aircraft certificate of airworthiness: issuance and renewal  
• Maintenance-related regulations training and human factors in aircraft maintenance |
Located in Singapore, the International Monetary Fund (IMF) – Singapore Regional Training Institute (STI) is the IMF’s regional training centre for the Asia-Pacific region. It provides training and technical assistance on macroeconomic and financial management. It also offers courses on legal and statistical issues to government officials from 38 countries. The STI is jointly funded by IMF, Singapore and Japan, who together guide the STI’s programme. Since its establishment in 1998, the STI has provided training to over 21,000 officials through courses in Singapore and the region. The STI also hosts high-level events and is increasingly becoming a platform for peer-to-peer learning.

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<tr>
<th>Course Title</th>
<th>Scheduled Date</th>
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<tr>
<td>Fintech and Digital Money: Selected Issues</td>
<td>1 - 5 Apr 2024</td>
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<td>Fiscal Sustainability</td>
<td>1 - 12 Apr 2024</td>
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<td>FX Intervention Rules: A Risk-Based Framework</td>
<td>15 - 19 Apr 2024</td>
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<tr>
<td>Cyber Risk Regulation and Supervision</td>
<td>22 - 26 Apr 2024</td>
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<td>Financial Sector Surveillance</td>
<td>6 - 17 May 2024</td>
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<td>Macroeconomic Diagnostics</td>
<td>6 - 17 May 2024</td>
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<td>Quantitative Techniques for Debt Management</td>
<td>20 - 24 May 2024</td>
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<tr>
<td>Assessing and Managing Fiscal Risks</td>
<td>27 May - 7 Jun 2024</td>
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<td>Nowcasting</td>
<td>3 - 14 Jun 2024</td>
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<td>Fiscal Analysis and Forecasting</td>
<td>1 - 12 Jul 2024</td>
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<td>Macroeconometric Forecasting and Analysis</td>
<td>8 - 19 Jul 2024</td>
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<td>Corporate and Household Insolvency</td>
<td>22 - 24 Jul 2024</td>
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<tr>
<td>Monetary Policy</td>
<td>2 - 13 Sep 2024</td>
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<td>Monetary and Financial Statistics - Advanced</td>
<td>2 - 13 Sep 2024</td>
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<tr>
<td>Macroeconomics of Climate Change</td>
<td>7 - 18 Oct 2024</td>
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<td>Workshop on the Sovereign Risk and Debt Sustainability Framework for Market Access Countries</td>
<td>14 - 18 Oct 2024</td>
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<td>Financial Programming and Policies</td>
<td>28 Oct - 8 Nov 2024</td>
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<td>Balance Sheet Approach</td>
<td>4 - 8 Nov 2024</td>
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<td>Fintech Market Development and Policy Implications</td>
<td>11 - 22 Nov 2024</td>
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<td>Macro-Stress Testing I</td>
<td>25 - 29 Nov 2024</td>
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<tr>
<td>Legal Aspects of International Financial Institutions</td>
<td>2 - 6 Dec 2024</td>
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<tr>
<td>Fiscal Sustainability</td>
<td>2 - 13 Dec 2024</td>
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<tr>
<td>Cyber Risk Supervision and Regulation</td>
<td>9 - 13 Dec 2024</td>
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</table>

Please refer to STI's website (www.imfsti.org) for the most up-to-date course information.
2024 CALENDAR OF COURSES

MAY
6 - 10 MAY ▶ Greening Technical and Vocational Education and Training (TVET) for Sustainable Development
27 - 31 MAY ▶ Innovations in Governance

JUN
24 - 28 JUN ▶ Trade and Business Development
24 - 28 JUN ▶ Sustainable Urban Transport Planning, Strategies and Management

JUL
1 - 5 JUL ▶ Digital Economy, E-commerce and Artificial Intelligence (AI)
8 - 12 JUL ▶ Safety Oversight Inspectors (Air Navigation Services)
8 - 12 JUN ▶ Strategic Leadership and Public Governance
15 - 19 JUL ▶ Empowering Persons with Disabilities and Special Needs

AUG
12 - 16 AUG ▶ Supply Chain Management
12 - 16 AUG ▶ Sustainable Infrastructure Project Development and Financing
19 - 23 AUG ▶ Education Transformation for Policymakers: The Singapore Experience
19 - 23 AUG ▶ Assuring Food Safety and Security

SEP
15 - 19 JUL ▶ Integrated Waste Management Strategies and Circular Economy for Sustainable Development
22 - 26 JUL ▶ Port Management and Operations
22 - 26 JUL ▶ Fintech Governance: Building a Sustainable Future of Finance
29 JUL - 2 AUG ▶ Directors Programme in Aviation Management

2 - 6 SEP ▶ Urban Health Security
9 - 13 SEP ▶ Smart City: Envisioning Smart Urban Internet of Things (IoT) Solutions and Emerging Technologies Management
9 - 13 SEP ▶ Green Financing
23 - 27 SEP ▶ Transforming Public Service with the Power of Artificial Intelligence (AI)
30 SEP - 4 OCT ▶ Digital Transformation in Public Healthcare

OCT
7 - 11 OCT ▶ Safety Oversight Inspectors (Aerodrome)
9 - 16 OCT ▶ Aviation Foundation Programme
14 - 18 OCT ▶ Climate Change and Aviation Sustainability
14 - 18 OCT ▶ Responding to Pandemics and Future Preparedness
15 - 19 JUL ▶ Integrated Waste Management Strategies and Circular Economy for Sustainable Development
22 - 26 JUL ▶ Port Management and Operations
22 - 26 JUL ▶ Fintech Governance: Building a Sustainable Future of Finance
29 JUL - 2 AUG ▶ Directors Programme in Aviation Management

21 - 25 OCT ▶ Creating a Business-Friendly Regulatory Environment for Economic Growth
21 - 25 OCT ▶ Introduction of New Energy Trends: From Carbon Capture to Hydrogen Economy

NOV
4 - 8 NOV ▶ Fostering Social Cohesion
4 - 8 NOV ▶ Sustainable Integrated Water Resources Management
11 - 15 NOV ▶ Integrated Cybersecurity for Safer Digital Worlds
11 - 15 NOV ▶ Public Finance and Fiscal Policy
25 - 29 NOV ▶ Public Administration and Governance
25 - 29 NOV ▶ Environmental Public Health Management

DEC
2 - 6 DEC ▶ International Law of the Sea
2 - 6 DEC ▶ Disaster Risk Reduction and Management

Sustainability Action Package
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# 2025 Calendar of Courses

## January (JAN)
- **20 - 24 JAN** | Digital Government Transformation Strategies
- **10 - 14 FEB** | “The Thinking Hands Story” – Singapore Skills Transformation 4.0
- **10 - 14 FEB** | Public-Private Partnership (PPP) in the Development of Infrastructure Projects
- **17 - 21 FEB** | Healthcare Management
- **17 - 21 FEB** | Nature-based Carbon Project Development and Measurement, Reporting and Verification
- **24 - 28 FEB** | Aircraft Accident Investigation Management
- **24 - 28 FEB** | Carbon Accounting

## March (MAR)
- **3 - 7 MAR** | Industry 4.0 and Innovation Management
- **3 - 7 MAR** | Technopreneurship: Enabling Innovation and A Start-up Ecosystem
- **3 - 13 MAR** | Safety Oversight Inspectors (Airworthiness)
- **24 - 28 MAR** | Sustainable Financing of Cities

**Sustainability Action Package**
SINGAPORE COOPERATION PROGRAMME

c/o Technical Cooperation Directorate
Singapore Ministry of Foreign Affairs
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Singapore 248163

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